

FINANCIAL TIMES

JAPAN

Muddled waters on
EC car sales deal

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Monday September 23 1991

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World News

Yugoslavia
ceasefire
marred by
shooting

The latest attempted ceasefire between Croat and federal Yugoslav forces was dogged by mutual suspicion as shooting broke out in Zagreb, the Croatian capital, and federal army troops attacked the eastern city of Osijek.

Croatian president Franjo Tudjman said that talks on separating the warring parties would begin once the agreed "absolute and mutual ceasefire" was in place. It had been due to take effect at 3pm local time. Page 18

Cambodia peace hope
UN officials are confident that a peace agreement to end Cambodia's 13-year civil war will be ready to be signed next month. This will pave the way for a huge UN peacekeeping and election-control operation expected to be launched in November. Page 18

French immigration row
Valéry Giscard d'Estaing, former president of France and a possible candidate for the 1995 presidential election, sparked a political row with calls for a tough line on immigration. Page 18

Yugoslav mediators
Russian president Boris Yeltsin said he was confident that weekend peace talks on the disputed enclave of Nagorno-Karabakh would result in a breakthrough declaration today. He had been mediating to try to end fighting between Armenians and Azerbaijanis over the territory which is administered by Azerbaijan. Page 2

Palestinian meeting
Palestinians gathered in Algiers for a meeting of the Palestine National Council to decide whether to attend a US-proposed Middle East peace conference. PLO leader Yasser Arafat said they needed further assurances on the scope of the talks. PLO dilemma. Page 5

HK reformists snubbed
Hong Kong governor Sir David Wilson largely ignored recommendations by the colony's recently elected pro-democracy groups in his appointments to the Legislative Council. Most of the 17 people he named are seen as favouring stability rather than faster democratisation. Page 8

Irish fraud squad plan
Charles Haughey, Irish prime minister, said the time had come to set up a serious fraud squad. His plan follows a series of financial scandals that have joined confidence in his government and the business community. Page 4

SA army reform move
The African National Congress is studying government proposals for an army which could include black veterans of the 30-year war against South Africa's white-led military machine. Page 4

Tibet rule condemned
China's rule of Tibet has created a catastrophe for the country's people, with discrimination and racism rampant, said a report by a US-based human rights group, the International Campaign for Tibet.

Call to lift sanctions
Yemen called for UN economic sanctions on Iraq to be lifted, saying they were no longer justified. Saddam calls meeting of defence chiefs. Page 6

Land reformers killed
Seven members of a leftwing group agitating for land reform were killed by a landlord militia in a village in India's eastern state of Bihar.

Six die in canal plunge
Six Zaireans drowned when their car plunged into a canal at Meeuwen, near Brussels.

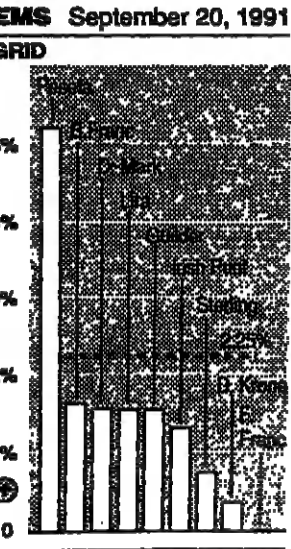
Business Summary

Orders rise
boosts hopes
for end to
UK recession

For the first time in 16 months, a majority of UK manufacturers now expect output volumes to improve, adding weight to recent claims from the UK government and the Bank of England that the British economy is climbing out of recession. The Confederation of British Industry's latest survey of monthly trends cites a slight improvement in domestic and export orders. Page 11

EUROPEAN monetary system:
The Belgian franc weakened in the ERM grid last week, slipping from second to fifth strongest, while the Italian lira and Dutch guilder both strengthened at its expense. The Spanish peseta remained at the top, buoyed by high interest rates, while sterling, the French franc and Danish krone remained at the bottom.

EMS September 20, 1991



The chart shows the member currencies of the exchange rate mechanism (ERM) measured against the US dollar. The Spanish peseta is the strongest, followed by the Italian lira and the Dutch guilder. The British pound is the weakest.

BRITISH AEROSPACE chairman Prof Sir Roland Smith is coming under increasing pressure from non-executive directors and City institutions to step down. Page 17

MAUS FREERES, the Swiss family-owned holding group, has asked Goldman Sachs, the US investment bank, to advise it on possible asset sales, including that of An Printrups, the Parisian stores group it controls. Page 17

ITALY'S high rate of inflation and unemployment, with a large budget deficit, are placing the economy increasingly out of line with the rest of its main industrial partners, according to the Organisation for Economic Co-operation and Development. Page 16

BANK OF YOKOHAMA, the Japanese bank which bought control of Guinness Mahon Holdings, said that it was considering restructuring the operations of the ailing merchant bank, including a possible staff cut. Page 19

ASDA, the UK supermarket group, is planning to raise around \$519m through a rights issue. Page 17

WILLIAMS Holdings, the UK industrial conglomerate which last week launched a hostile \$1.2bn bid for Rascal Electronics, said it was in advanced talks on buying the US fire protection arm of Rockwell, the California electronics and aerospace group. Page 18

MAXWELL Communications Corporation, the heavily indebted publishing and media group, is selling its loss-making US business and reference arm to Thomson Professional Publishing. Page 18

Britain denies changing tack on Emu

UK still opposed
to imposition of
single currency

By David Buchanan in Brussels and Rachel Johnson and Ivo Dawany in London

THE British Treasury denied yesterday that the UK government was significantly reducing its opposition to a single European currency in order to gain inclusion in the first division of a two-tier community, insisting that parliament should retain a veto on moves towards currency union.

"It remains the UK's position that we cannot accept the imposition of a single currency," the Treasury said. Mr Lamont, UK chancellor of the exchequer, had spent the importance of retaining "national discretion" over the pound at the meeting of EC finance ministers in the Netherlands.

But at the meeting, other EC ministers said the process of healing the rift among them over a two-speed move to economic and monetary union (Emu) had made it harder for the UK to escape a commitment to a single currency.

They said all 12 states should have a say in moves towards Emu, and that no institutional barriers should be erected to lagging economies joining the currency union late.

But Mr Norman Lamont, the UK chancellor, has told Conservative MPs that no firm commitments have been made. He rejected the collective view that the Emu treaty, due to be signed in December at Maastricht, should now be written to assume that all 12 EC members will join Emu, with tem-

Three-point
consensus..... Page 4

porary let-outs - known as "derogations" - for those states not yet economically fit to do so.

He clearly preferred an earlier proposal by the Dutch presidency of the EC which put the onus on countries to "opt in" to Emu, rather than the new formula which will be tilted towards "opting out".

Although Mr Lamont is clinging on to the British position of the right to decide on monetary sovereignty, some observers yesterday read the meeting as evidence that the UK is keen to be among the first wave of single currency users.

Mr Lamont outlined a five-step procedure by which a minimum of eight out of the 12 member countries would progress to stage three of Emu, when a single currency is managed by a European central bank.

"If the appropriate policies are followed, there is no reason why Britain should not be in a position to join" by the planned Emu review date of end-1996, Mr Lamont said.

Treasury insiders interpreted this as a way of ensuring that Britain was not left out of important policy decisions. It is determined to be

one of the countries likely to institute and staff the central bank responsible for managing European monetary policy and the currency.

Mr Pierre Bérégovoy, France's finance minister, predicted that "at least seven countries will be ready [for Emu] by 1997, and the UK will be in that group".

In London, Mr David Mellor, the treasury chief secretary, used a BBC radio interview to insist that Mr Lamont's contributions to the Apeldoorn meeting did not indicate any change in government policy.

"Being at the heart of Europe, working in partnership with our partners in a good spirit does not mean changing fundamental policy positions," he said.

But despite Mr Mellor's disavowal of any shift, there was no doubt that weekend reports suggesting that Britain is tacitly acknowledging acceptance of Emu - will cause further disquiet within the Tory party.

Mr William Cash MP, the anti-federalist chairman of the party's backbench European Affairs Group, said he would now be seeking further clarification of the government's position.

Mr Cash said he would be questioning "a very substantial number" of MPs who had been assured by the prime minister that there would not be a European federal "super-state".

Court halts
Brazil's
pioneering
flotationBy Christina Lamb
in Rio de Janeiro

BRAZIL'S first privatisation issue has been suspended by a last minute court ruling which could conceivably jeopardise the entire \$1.8bn programme.

The auction of Usiminas, the country's largest steel mill, was due to take place tomorrow, and several foreign groups and banks had qualified to bid. However, at the weekend a federal judge ruled in favour of a civil action to suspend the flotation.

The action questions the setting of a \$1.8bn minimum price for the flotation as well as a recent agreement to increase the capital of Nippon Usiminas, a Nippon Steel-Japanese consortium which is a minority shareholder in Usiminas.

But the main reason for the action is the government's decision to allow foreign debt instruments to be used as currencies in the auction.

The ruling is the latest in a series of hitches to the state sell-offs, which were initially planned to start in June 1990.

Brazil's attorney-general recommended the auction's suspension 10 days ago on the grounds that Mr Fernando Collor de Mello, Brazilian president, had exceeded his authority by allowing foreign debt to be used.

The government will today appeal against the ruling. But an official from the National Development Bank (BNDES), which is overseeing the pro-

US ready to shift
policy on Soviet
membership of IMF

By Lionel Barber in Washington

THE US is preparing to drop its long-standing opposition to the Soviet Union becoming a full member of the International Monetary Fund and World Bank.

The prospective shift in US policy - which would allow the Soviet authorities to borrow directly from international financial institutions - reflects a new, optimistic assessment of the Soviet leadership's willingness to tackle economic reform.

It also stems from a growing realisation in Washington that the IMF - as a neutral body with substantial credit resources - should take the lead role in dealing with a future Soviet economic reform plan rather than the US, facing a budget deficit next year of \$345bn (\$240bn).

Senior US officials are more optimistic than before about the prospects for economic reform in the Soviet Union, with the big qualification being that workable power-sharing and economic agreements need to be reached between the republics, particularly Russia and the Ukraine.

The high-level US assessment is that the abortive Kremlin coup in August "wiped out" earlier opposition to a market economy and that virtually all power has flowed to the republics. "We are now dealing with a very different country," said one senior administration official.

Mr James Baker, US secretary of state, who visited Moscow two weeks ago, has emerged as the leading advocate of a more flexible approach. During talks, he

pledged direct economic aid to the Soviet Union on condition there was a "clear commitment" to economic reform. By extracting several key concessions, notably a Soviet pledge to end its military presence in Cuba and a cut-off in aid to Afghanistan, Mr Baker removed political obstacles to future US financial aid.

US president George Bush has remained cautious on the IMF issue and direct US financial aid, and a final decision may still be several months away. But the emerging consensus among western diplomats and US officials is that Mr Bush will shift - just as he did last month when he pledged large-scale humanitarian aid and a final decision may still be several months away.

A key factor is last year's budget agreement with Congress which imposes caps on individual spending categories. The White House remains confident that it can absorb the costs of medical and food aid to the Soviet Union within existing targets, but a request for substantial direct aid to support a reform package, possibly as early as next spring, could embarrass the administration.

Senior US officials are therefore examining seriously a Democratic proposal to transfer \$1bn from the defence budget. The difficulty is that this could unravel the budget accord, since it would involve a

Continued on Page 16



A woman sits outside a government building backed by the Georgian National Guard

Georgian opposition holds
Tbilisi television station

By Neil Buckley in Tbilisi

THE THREAT of civil war hung over the Georgian capital Tbilisi last night as thousands of government and opposition supporters took up positions in different parts of the city.

Outside Georgia's Supreme Soviet, about 5,000 people proclaimed their support for President Zviad Gamsakhurdia, chanting "Georgia and Gamsakhurdia are one".

The focus of the opposition, meanwhile, moved to the head-

quarters of Georgian television, where several thousand people came to the aid of workers who have been on strike, refusing to broadcast what they call "disinformation" from the government. The strikers have also attracted support from about 100 rebel soldiers from unit of the National Guard.

In front of the television station stood a barricade of bus-

and lorries. Hosepipes from an fire engine and the television centre were ready to be used against attackers.

Demonstrators on both sides gave a warning of bloodshed after three weeks of mounting tension which began when police broke up a demonstration against the Mr Gamsakhurdia. Opposition forces are demanding Mr Gamsakhurdia's

Continued on Page 16

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CONTRACTS & TENDERS

HONG KONG GOVERNMENT
CIVIL ENGINEERING SERVICES DEPARTMENTDemolition of Chimneys and Associated Works
at Lok On Pai Desalter
P. W. Programme Number 172GG

NOTICE OF PREQUALIFICATION OF TENDERERS

1. It is proposed that tenders will be invited in April 1992 from prequalified contractors for the demolition of chimneys and associated works at Lok On Pai Desalter, located in Tuen Mun District, Hong Kong.
2. Upon decommissioning of the Lok On Pai Desalter, two chimneys and a single storey workshop within the desalter site are to be demolished. The chimneys are of reinforced concrete, approximately 126 metres tall and located approximately 97 metres apart. The workshop is a steelwork structure, approximately 13 metres high, with a plan area approximately 58 metres by 18 metres. The cleared site will be used as a staging area for the new airport and related contracts. Demolition is scheduled to commence by mid-1992, for completion by the end of 1992.
3. Contractors with proven experience in similar demolition projects are invited to apply for prequalification documents to:-

Chief Engineer/Development & Airport
Civil Engineering Services Department
7th Floor, Empire Centre, 68 Mody Road
Tsim Sha Tsui East, Kowloon, Hong Kong
Tel: (852) 369 2355 Fax: (852) 311 5770

Completed prequalification submissions shall be submitted as directed not later than 12:00 noon on 1 November 1991 (Friday).

4. Joint ventures with other firms will be considered.
5. Government reserves the right to reject any Contractor's application at its discretion and without explanation.

(A W Malone)

Director of Civil Engineering Services

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NOTICE IS HEREBY GIVEN, pursuant to Section 41 of the Insolvency Act 1986, that a meeting of unsecured creditors of the above named company will be held at Shelley House, 3 Hinde Street, London EC2V 7DD, on Tuesday 2 October 1991 at 11:30 am. A creditor is entitled to vote only if he has sent to the Joint Administrative Receivers, not later than 12 noon on Monday 1 October 1991, details in writing of the debt that he claims to be due to him from the company and the claim has been duly admitted under the provisions of the Insolvency Rules 1986 and there has been lodged with the Joint Administrative Receivers at Court Office, Shelley House, 3 Hinde Street, London EC2V 7DD, prior to the meeting, any proof which the creditors intend to be used on his behalf.

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INTERNATIONAL NEWS

Leaders opt for alternative to Moscow's version of economic union

Republics shun Yavlinsky plan

By Christia Freeland in Kiev

FEAR of Russian domination has led the former Soviet republics to set up an alternative to the economic union proposed in Moscow earlier this month by Mr Grigory Yavlinsky, one of the four-man interim central government.

Leaders of the republics met in the Estonian capital, Tallinn, at the end of last week and signed three non-binding "interstate" protocols concerning trade relations, monetary policy, communications and transport.

The agreement opens the prospect of two distinct economic unions emerging, one based in Moscow and a second with headquarters in Tallinn.

Mr Nursultan Nazarbayev, Kazakhstan's president, is attempting to convene a conference of all republic leaders in his capital, Alma Ata, on September 30 to discuss emergency economic measures.

Soviet President Mikhail Gorbachev would not be invited.

Thirteen of the 15 republics participated in the Tallinn meeting, including Russia, although the latter's representative, deputy prime minister Yevgeny Saburov, disagreed with some of the proposals.

The Tallinn Process, as the negotiations have been dubbed, reflects growing fear among the non-Russian republics that Mr Boris Yeltsin's White House - the Russian parliament - is as great a threat to their sovereignty as the Kremlin.

Mr Volodymyr Lanov, Ukraine's minister for privatisation, said the joint moves were an attempt to prevent Russia from unilaterally taking over former all-Union property.

At the weekend Mr Lanov rejected the Yavlinsky model as "another effort to force upon us a single financial and monetary system".

The republics agreed to discuss division of the Soviet Union's foreign debt and gold, diamond and hard currency reserves at their next meeting, in three months.

They agreed to negotiate new inter-republic trade contracts, but assured the Baltic republics that their supplies would not be cut off this year in retaliation for independence.

They also agreed to drop the rouble as the internal trading currency as soon as the republics introduced separate currencies. By contrast, the Yavlinsky plan envisages inter-republic trade being conducted in roubles, even after separate currencies emerge.

The republics also discussed a Ukraine suggestion to create an interstate clearing-bank, which would establish exchange rates between republican currencies. The Russian delegation favoured instead a

single all-Union bank.

Ukraine will be poised to introduce a separate currency by the first quarter of next year. Over the weekend the republic decided to print banknotes and to embark on an economic reform programme which would give them value.

Mr Volodymyr Matvienko, chairman of the Ukrainian National Bank, signed a letter of intent with the Canadian Banknote company. According to a company consultant, Mr Orest Nowakowski, Mr Matvienko will travel to Ottawa next week to negotiate a deal to print 1.5bn banknotes in Canada and construct a turnkey mint in Ukraine.

Canadian Banknote is asking about \$2.9m (\$1.7m) to print the notes and is offering to build the factory as a joint venture, which would recoup its costs by printing money for other republics and nations.

Gummer discovers confusion on agenda

By Mark Nicholson in Moscow

THE inefficient Soviet food distribution system was the first thing on the minds of Mr John Selwyn Gummer, the British agriculture minister, and a team of leading British food industrialists who arrived in Moscow last night.

However, the poor system for distributing visiting delegations was the main preoccupation of British diplomats to whom the dislocated Soviet and Russian authorities had still not been able to offer an agenda for the 10-day trip.

"We hope they'll come up with something tomorrow," said one official hopefully. Another was less sanguine about the coherence of central authority in post-coup Moscow. "This place is like a corpse," he said. "It's still twitching - but we can't find the head anywhere."

Mr Gummer will be less troubled by the disorganisation, if only because he plans to stay in Moscow a little over 20 hours to study food distribution systems. He decided only on Thursday to visit Moscow, after talks with Mr Yuri Luzhkov, chief executive of Moscow, who was visiting London.

British officials frowned, almost convincingly, on speculation that Mr Gummer's sudden mercy-dash to Moscow had more to do with British electoral politics than Soviet food supplies.

A hasty tour of Moscow shops has been arranged for Mr Gummer, and more talks with Mr Luzhkov - if he shows up. "We think he's in Warsaw, but we hope he may be in Moscow tomorrow and can meet the minister," said an official.

The eight-member team, led by Mr Ronald Macintosh, head of the British Food Consortium, and including the chief executives of some of Britain's biggest food processing and retailing groups, appeared calmly unconcerned by their lack of agenda. One suggested they may now have a better chance of "avoiding those long meetings in offices with bad interpreters".



Mr Boris Yeltsin, Russian president (left), and his Kazakhstan counterpart, Mr Nursultan Nazarbayev, during a weekend visit to Baku, in Azerbaijan. The two leaders are in the republic in an attempt to set up talks over the disputed Nagorno-Karabakh enclave, focus of one of the Soviet Union's most intractable ethnic conflicts, Reuter reports from Moscow.

Several thousand Armenians turned out to welcome the two men during a visit to Stepanakert, the enclave's capital, according to the Tass news agency. However, the Azerbaijan minority remains sceptical: more than 800 people have been killed in fighting between the two communities since 1988.

After talks in Stepanakert, Mr Yeltsin and Mr

Nazarbayev flew to the Armenian capital, Yerevan. "It was stormy, not easy in Stepanakert," Mr Yeltsin said on his arrival. "But, at the end of the day, the meetings were very constructive. We would not have started this peace mission unless there was a way out and the most important thing is that the negotiating process has started."

He then went into talks with Armenian President Levon Ter-Petrosian, who has been buoyed by an overwhelming vote for independence in a referendum on Saturday.

As first returns showed 92 per cent of the electorate in Yerevan voting for secession, Mr Ter-Petrosian said, the republic's parliament would declare independence today.

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INTERNATIONAL NEWS

Yugoslav military 'intent on carving out greater Serbia'

By Judy Dempsey in Zagreb

THE massive military operation launched late last week by Yugoslavia's Serb-dominated army is aimed at carving out and consolidating a greater Serbia, through a three-pronged offensive, according to senior officials from the republics of Croatia and Bosnia-Herzegovina.

To achieve this goal, the army, with the support of Serbian paramilitary units, has first to relieve federal military barracks which are being blockaded by Croatia's national guard.

It must also complete the mobilisation in Bosnia-Herzegovina, and move troops and reinforcements across that republic to the Croatian border.

Croatian and Bosnian officials believe the federal army, and Serb paramilitary units, supported by President Slobodan Milosevic of Serbia, will also try to capture Vukovar and Osijek.

The latest military thrust by the Yugoslav army is concentrated on the partly Serb-populated Krajina and Slavonia areas of Croatia (see chart) and the national corridor linking Serbia to the sea through Bosnia-Herzegovina.



cally important cities in Slavonia, eastern Croatia, have been repeatedly attacked by federal and Serb units over the past fortnight.

If this three-pronged strategy is achieved, the borders of a greater Serbia will be consolidated.

However, Croat officials believe the federal army will not be able to sustain this offensive.

"I believe the federal army is disintegrating. It is the last Yugoslav institution," said Mr Gojko Susak, Croatia's new defence minister. "All the fed-

eral institutions have collapsed. The army's only support is Serbia and Serb nationalists. But even Milosevic has had to call up volunteers. There are many deserters. Young men have gone into hiding. Over 30 federal barracks in Croatia have surrendered. But the army will fight to its last breath. It will be a long struggle."

Croat officials also believe that the army will not be able to capture Vukovar or Osijek, which have populations of 40,000 and 100,000 respectively.

Despite the heavy fire-power of the federal army, Mr Susak and Mr Ruzmir Mahmutcehajic, the deputy prime minister of Bosnia-Herzegovina, said the republic's population, and the republic's own territorial defence units, would do everything in their power to stop the creation of a Greater Serbia dictatorship.

Mr Mahmutcehajic yesterday said that throughout the weekend, federal army units had moved north from the republic of Montenegro, a loyal supporter of Serbia, into Bosnia-Herzegovina. "On Friday night, 2,000 federal troops were stopped by the people near Caplina, in south-western Herzegovina, where many Croats



Anxious Croats wait for the all-clear signal in an underground bomb shelter in Zagreb yesterday

live," said Mr Mahmutcehajic. "But then the federal soldiers were transferred in unmarked buses into the republic to join other units."

The federal army has six brigades, or 20,000 troops, stationed in Bosnia-Herzegovina which have now been mobilised against the wishes of the republic's presidency.

At the same time, the republic's territorial defence units have also been called up to counter any attempt by the federal army to annex parts of the republic to Serbia. "The potential for civil war is enormous," said Mr Mahmutcehajic.

Bosnia-Herzegovina's 4.7m population consists of three ethnic groups: Moslems, who make up 43 per cent of the population, Serbs (33 per cent) and Croats (17 per cent). Mr Mahmutcehajic said the federal army in the republic, which is under the command of General Nikola Uzelac, a Serb, was working closely with local Serb paramilitary units.

These units, manned by Bosnian Serbs, are located around the city of Banja Luka, north of the republic, which is close to the border with Croatia. The federal army yesterday moved troops across the river Drina at Visegrad to join Serb units at Banja Luka.

Bosnian officials said these Serb units were determined to use the region north of Banja Luka as the bridgehead for linking parts of Croatia's western Adriatic coast as well as Krajina, the Serbian autonomous region in the south-west of Croatia, with eastern Croatia and the Serbian-controlled province of Vojvodina.

"Mr Veljko Kladjevic, the federal defence minister told the presidency of Bosnia-Herzegovina at the weekend that federal troops are going through our republic to Croatia to relieve the army barracks," said Mr Mahmutcehajic. "But I am also sure that the army is being used to complete the division of Yugoslavia. The army is trying to include parts of Bosnia-Herzegovina in the new greater Serbia. It wants to break the resistance of the republic. We will resist," he said.

Mr Susak echoed his words. But, both agreed, it will be a long and bloody war.

Bombarding the barracks with patriotism

By Judy Dempsey

IT has been a long week for Dr Danko Vrdoljak.

In normal circumstances, he would be working at a hospital in Zagreb. But his sense of patriotism has taken him to the perimeter of the federal barracks of Borongaj, 5km outside the Croatian capital.

For the past eight days, Dr Vrdoljak, 25, armed with a Kalashnikov rifle, has spent his time with a small unit of Croat national guardsmen who have been blockading the barracks. "I left my job last Friday week. This unit here, and the Croatian Party of Rights, [a far-right wing nationalist movement] which I joined last week, needed a doctor in case there was fighting. So here I am."

The unit will not move away until it receives orders from the Croatian Ministry of Defence. "We will not let the federal army soldiers out of this barracks until we are told to do so," he said.

There are about 500 soldiers inside the barracks. Dr Vrdoljak said many were aged only 17 or 18. Since September 14 they have received no food or water and have no electricity.

"We cannot lift this blockade. There are terrorists inside this barracks. There are dan-

gerous people in there. They have weapons. However, I think some of the soldiers want to surrender. But their commander will not allow them," Dr Vrdoljak explained.

He said five soldiers had managed last week to escape from the barracks. "We allowed them to go home. But I heard some shooting in there a few days ago. The commander has not allowed the wounded to leave the barracks. And last Tuesday night it was really awful, we were attacked by sniper fire. It was one of the worst nights in my life."

Howitzer shells were fired from the barracks into the national guardsmen. Two were slightly injured but a nearby factory was hit by sniper fire.

The Croatian defence ministry is trying to wear down the resistance and morale, particularly among the younger conscripts, who have not been seen during daylight since the blockade began.

During the long, hot days, the Croats switch on loudspeakers at regular intervals. A voice, calling on the federal troops to surrender, blares across the barracks.

The troops inside probably know the message by heart: "The city of Zagreb, which has given you hospitality, pleads to you officers and soldiers to leave the Yugoslav People's Army, whose generals are causing destruction..."

"Do not let the generals use you to protect their privileges. Do not allow your lives to be used for protecting a failed ideology and for destruction. Your colleagues in other barracks in Croatia have left and deserted. They are already at home. Do not let blood remain in our land..."

Dr Vrdoljak, who knows he could easily emigrate with his qualifications - he has a degree from Williams College in Massachusetts and speaks impeccable English - prefers to remain in Croatia and serve the cause.

"We all have the same wish - independence. I think Tudjman [the president of Croatia] could be much tougher and stronger. That is why I joined the Croatian Movement for Rights."

He expects it will be another long week.

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NICS, EUROPE AND INCOME FUND

Société d'investissement à Capital Variable

R.C. Luxembourg B 24.498

NOTICE OF MEETING

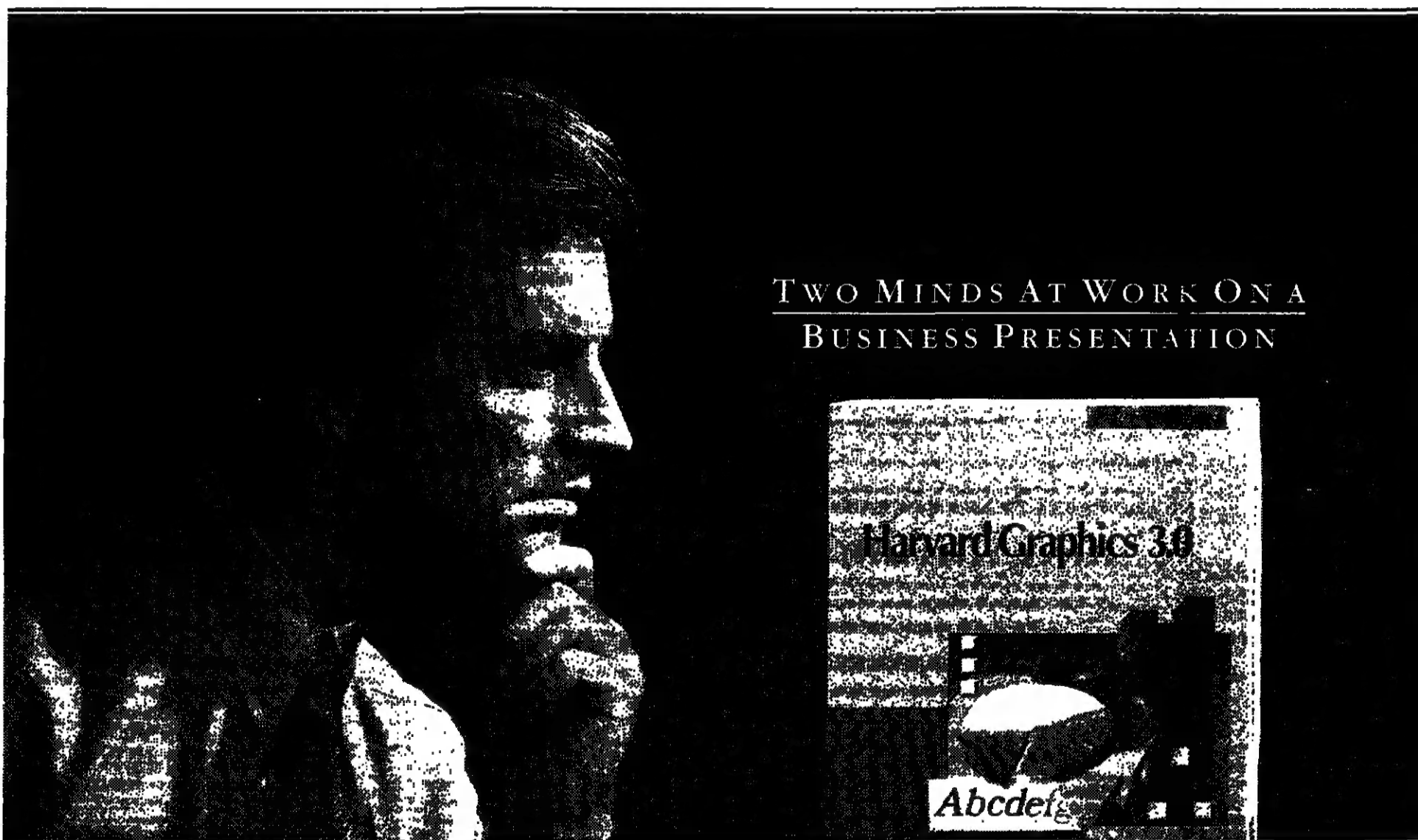
Notice is hereby given that the Annual General Meeting of NICS, EUROPE & INCOME FUND will be held at the Registered Office in Luxembourg, 10A, Boulevard Royal, on Thursday 17th October, 1991 at 10 hours.

- For the purpose of considering the following Agenda:
1. To receive and adopt the Management Report of the Directors for the year to 30th June, 1991.
 2. To receive and adopt the Report of the Auditor for the year to 30th June, 1991.
 3. To receive and adopt the Annual Accounts as at 30th June, 1991.
 4. To appoint the auditors.
 5. To grant discharge to the Directors and the Auditor in respect of the execution of their duties as at 30th June, 1991.
 6. To receive and set on the company's accounts for the year to 30th June, 1991.
 7. To transact any other business.

The resolutions will be carried by a majority of those present or represented. The Shareholders on record at the date of the meeting are entitled to vote or give proxies. Proxies should arrive at the Registered Office of the Company not later than twenty-four hours before the Meeting.

The present notice and a form of proxy have been sent to all shareholders on record at 20th September, 1991. In order to attend the meeting, the owners of bearer shares are required to deposit their shares not less than five days before the date of the meeting at the Registered Office. Proxy forms are available upon request at the Registered Office of the Company.

By order of the Board of Directors,
J.P. Pieren
General Manager



TWO MINDS AT WORK ON A BUSINESS PRESENTATION

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ANC studies S African army reform plan

Three-point consensus ends two-speed Europe

By Lionel Barber in Washington

Papandreou may give up leadership

Kevin Done exam

Buthelezi: "spears not dangerous"

Mr Mandela, Mr de Klerk and Chief Buthelezi signed a 33-page agreement designed to

conduct for political parties and for the police, who will be subject to the scrutiny of local

De Klerk: replaced defence minister

The Sunday Star said Mr Meyer helped to draft the proposals now before the ANC and Inkatha, which include talks with Umkhonto. The paper said the ANC had received his ideas favourably.

e' with Japan

Car sales accord light on consensus

Kevin Done examines the European Commission's latest 'compromise' with Japan

in the European market's future growth or, crucially, what share they should have in any decline in demand.

These are contained outside the main document in an unpublished four-paragraph statement: *déclarations conclusives (version finale)*. In practice, there is nothing conclusive or final about it.

lacturers "cannot enjoy the adequate benefit of market growth" or they face an "improper decrease" in production in a contracting market.

● The Japanese government will tell Japanese car-makers

Is there agreement between Brussels and Tokyo on how to share future EC car market growth and decline between the

European and Japanese motor industries?

Trend, then exports "will be reduced by 75 per cent of the deviation".

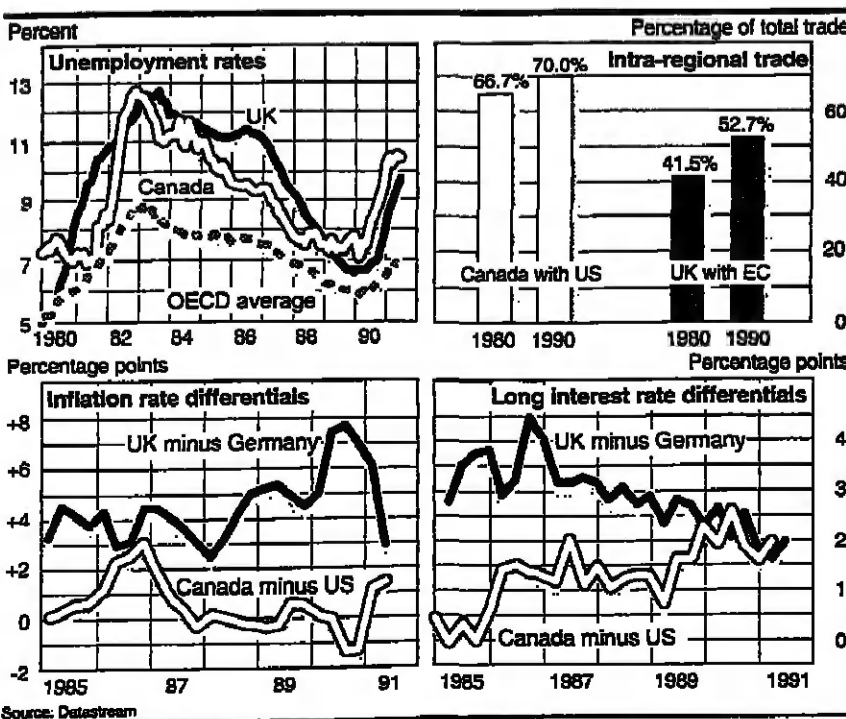
There is no reply by Mr Nakao on this point, and Mr Kume claims to have never heard of such figures.

INTERNATIONAL ECONOMIC INDICATORS: **MONEY AND FINANCE**

This table shows growth rates for the most widely followed measures of narrow and broad money, a representative short- and long-term interest rate series and an average equity market yield. All figures are percentages.

	■ UNITED STATES						■ JAPAN						■ GERMANY						■ FRANCE						■ ITALY						■ UNITED KINGDOM					
	Narrow Money (%)	Broad Money (%)	Short-Term Rate	Long-Term Rate	Equity Yield		Narrow Money (%)	Broad Money (%)	Short-Term Rate	Long-Term Rate	Equity Yield		Narrow Money (%)	Broad Money (%)	Short-Term Rate	Long-Term Rate	Equity Yield		Narrow Money (%)	Broad Money (%)	Short-Term Rate	Long-Term Rate	Equity Yield		Narrow Money (%)	Broad Money (%)	Short-Term Rate	Long-Term Rate	Equity Yield		Narrow Money (%)	Broad Money (%)	Short-Term Rate	Long-Term Rate	Equity Yield	
1984	7.0	7.9	10.22	12.43	n.a.		2.9	7.7	6.45	8.80	n.a.		3.3	3.8	5.99	7.96	n.a.		6.7	11.0	11.77	13.33	n.a.		12.5	12.4	16.11	15.90	n.a.		4.5	12.9	10.03	11.33	n.a.	1984
1985	9.2	9.1	6.00	10.62	n.a.		4.8	8.2	6.62	8.34	n.a.		4.4	5.1	5.45	7.09	n.a.		6.2	7.4	10.03	11.77	n.a.		13.7	14.0	14.34	13.71	n.a.		4.7	13.2	12.32	11.03	n.a.	1985
1986	12.3	12.3	5.81	9.49	7.62		7.5	9.3	5.72	4.94	6.53		4.3	5.3	4.89	6.19	6.53		5.3	7.7	9.44	10.74	14.11		4.0	15.3	11.02	9.37	4.35		4.6	15.3	11.02	9.37	4.35	1986
1987	11.8	6.5	6.82	8.38	3.12		9.1	10.3	4.15	4.21	0.56		9.0	7.3	4.03	6.33	2.21		4.1	9.8	8.26	9.59	2.75		10.5	11.0	11.32	10.65	1.96		4.7	14.6	8.77	5.36	3.90	1987
1988	4.3	5.4	7.65	8.84	3.61		7.8	11.0	4.42	4.27	0.54		9.8	6.4	4.33	6.58	2.81		3.8	8.5	8.54	9.02	3.69		7.5	8.1	11.24	10.54	2.71		6.7	10.7	10.41	5.69	4.48	1988
1989	4.9	5.5	6.93	8.49	3.43		4.5	10.0	5.31	5.11	0.48		8.1	8.5	4.39	6.79	2.86		8.1	8.5	8.39	8.79	2.86		9.0	10.1	12.41	11.61	2.84		5.9	17.8	13.98	10.30	4.36	1989
2nd qtr.1990	4.8	5.2	7.94	8.74	3.62		3.3	11.5	6.08	5.89	0.65		4.3	4.3	4.36	6.85	2.11		9.2	10.32	9.07	9.16	2.11		9.0	4.6	11.98	11.67	2.46		5.3	16.2	14.62	11.66	5.07	1990
3rd qtr.1990	4.2	3.8	7.89	8.31	3.86		3.3	12.5	7.86	7.96	0.80		4.7	4.7	6.39	6.66	2.14		3.8	7.9	10.19	9.34	3.38		8.0	9.8	11.25	11.85	2.81		4.9	15.5	15.00	11.78	5.21	3rd qtr.1990
4th qtr.1990	4.2	3.8	7.89	8.31	3.86		3.3	5.1	8.10	8.14	0.90		6.3	5.1	8.90	8.92	2.57		3.7	10.2	10.27	9.37	3.71		7.8	9.2	12.37	11.88	3.59		13.5	13.89	10.85	5.59	4th qtr.1990	
1st qtr.1991	4.1	3.1	6.89	8.01	3.46		1.5	5.0	7.96	6.54	0.85		6.3	5.5	8.17	8.43	2.51		6.7	7.0	8.85	9.30	3.64		8.0	9.8	11.51	12.87	3.21		2.9	10.0	10.32	10.22	5.21	1st qtr.1991
2nd qtr.1991	5.2	3.4	6.03	6.12	3.18		3.4	3.3	7.70	6.71	0.71		5.0	5.5	8.11	8.28	2.25		-0.5	5.8	8.43	8.95	3.48		1.7	9.1	11.84	10.34	4.84		1.7	9.1	11.84	10.34	4.84	2nd qtr.1991
September 1990	5.1	5.0	7.96				2.4	13.2	8.24	8.04	0.77		5.1	4.7	8.47	8.66	2.41		3.8	7.9	10.35	10.44	3.73		8.0	9.6	10.76	11.60	3.14		4.5	14.7	14.97	11.91	5.61	1990 September
October	4.2	4.5	7.96	8.72	3.96		4.9	9.0	8.18	7.68	0.80		5.8	5.2	8.80	8.72	2.50		8.0	9.5	10.44	10.38	3.75		9.2	10.0	10.98	11.58	3.38		3.9	14.2	14.07	11.86	5.61	October
November	4.3	3.8	7.96	8.72	3.96		7.1	9.0	8.18	7.68	0.80		6.0	5.5	8.88	8.68	2.57		6.6	7.7	10.00	10.16	3.78		9.7	10.2	11.93	11.69	3.67		3.2	14.3	13.70	11.25	5.61	November
December	4.0	3.3	7.80	8.05	3.74		4.4	7.5	8.17	6.79	0.80		4.9	4.9	8.49	8.49	2.50		6.4	7.5	9.49	9.49	3.79		9.5	10.2	11.93	11.69	3.67		3.2	14.3	13.70	11.25	5.61	December
January 1991	3.9	3.0	7.11	8.07	3.79		1.8	8.0	8.07	6.59	0.80		5.6	5.2	8.35	8.24	2.67		-0.1	7.5	10.28	9.75	3.89		6.8	8.4	12.48	12.04	3.69		3.4	11.2	10.87	10.77	5.44	January 1991
February	4.4	3.1	6.50	7.84	3.37		0.6	8.2	7.89	6.39	0.74		5.8	5.4	9.06	8.25	2.45		-1.3	7.9	9.78	9.11	3.62		7.5	8.2	12.45	11.90	3.64		2.8	10.8	13.62	10.12	5.19	February
March	4.3	3.1	6.48	7.82	3.37		3.1	6.8	7.97	6.38	0.77		5.6	5.6	9.17	8.28	2.39		-0.3	7.9	9.78	9.11	3.62		7.5	8.2	12.45	11.90	3.64		2.8	10.8	13.62	10.12	5.19	March
April	4.3	3.2	6.08	8.09	3.17		-1.4	2.1	7.75	6.69	0.70		4.5	5.5	9.18	8.20	2.30		2.2	7.5	9.34	8.88	3.46		6.8	8.1	11.74	11.04	3.36		1.6	9.9	12.03	10.17	4.74	April
May	5.5	3.5	5.82	8.07	3.20		5.6	4.1	7.72	6.64	0.71		5.3	5.7	9.06	8.30	2.25		0.8	8.8	9.24	8.68	3.44		8.1	9.8	11.39	12.82	3.43		1.6	9.8	11.59	10.32	4.85	May
June	5.6	3.4	6.10	8.27	3.17		6.2	3.6	7.63	6.73	0.72		5.1	5.4	9.06	8.35	2.18		-0.5	5.8	9.72	9.11	3.53		8.2	9.8	11.40	12.72	3.32		2.0	7.9	11.30	10.25	4.90	June
July	6.0	2.9	6.09	8.29	3.14		7.4	6.7	7.45	6.67	0.75		5.8	5.8	9.15	8.59	2.29		-1.4	5.3	9.59	9.16	3.69		8.2	9.8	11.40	12.72	3.32		2.0	7.9	11.30	10.25	4.90	July
August	6.1	2.5	7.72	7.85	3.07				7.21	6.46	0.77				9.31	8.54	2.32																			August

Monetary growth rates show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. All growth rates refer to the seasonally adjusted series except for Italy. German monetary statistics now form a continuous pan-German series. Monetary data supplied by Datastream and WEFA from central bank sources. Short-term interest rates: period averages of: US - 90 day commercial paper, Japan - 3 month certificates of deposit, Germany - 3 month Fidor, France - 3 month Fidor, Italy - 3 month Euro-Lira, UK - 3 month Libor. Source: Datastream. Long-term interest rates: period average yields on long-term benchmark government bonds. Source: AT&T/FIN. Liquidity market yield: period averages of the gross dividend yield on the relevant FT-AE world index.



UK and Canada: similar problem, different solution

A similar policy response was provoked. Both countries relied on high interest rates to curb price inflation and

has yet to be tested. But the long-term interest rate in Canada remains over 2 percentage points higher than in the US.

past 40 years. Moreover the Canadian and US economies have historically been more integrated than the UK and its

or not, some do not even want to be
good
Canadians.

Edward Balls

THE GOOD NEWS IS THAT TWO DUTCH BANKS HAVE MERGED.



THE BAD NEWS IS THAT OUR NAME MAY SOUND LIKE DOUBLE DUTCH TO YOU.

The merger between ABN Bank and Amro Bank has given the financial world a new Dutch bank. A bank that answers to the name ABN AMRO Bank. A name that is therefore more logical than might at first appear.

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This financial base not only makes the ABN AMRO Bank an important financial partner in Holland, but also ensures that we can play a major role worldwide. Because the merger has given us considerable funding power.

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Which now comprises more than 1850 branches working together in perfect unison in 52 countries. So we can clearly lay claim to being an international bank that can also help you find your bearings locally.

Because, throughout our network you'll find people who, in addition to years of banking experience, also have in-depth knowledge of their local markets.

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At the ABN AMRO Bank you'll meet people who fully realize that business revolves around more than money alone.

People who know what banking is about, and who will also help you with new ideas, optimum service and sophisticated products. That's what makes the ABN AMRO Bank, literally, a world-class bank. With the ambition to become, quite simply, the best bank.

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INTERNATIONAL NEWS

Bank has 'headroom' for loans to E Europe

By Michael Prowse in Washington

THE WORLD BANK'S support for economic reform in eastern Europe and the Soviet Union will not involve a diversion of resources from its clients in the Third World, Mr Lewis Preston, the bank's new president, said at a briefing to launch this year's annual report.

He said the bank could expand its overall lending because past capital increases had left "significant headroom". The bank's statutory lending limit is \$152.3bn (\$90bn), nearly \$82bn higher than outstanding loans of \$90.6bn. Lending to eastern Europe rose by just over \$1bn to \$2.9bn in fiscal 1991.

Mr Preston said the bank's strategy towards economic reform in the Soviet Union had to be "reactive" because it was impossible to predict how powers would be shared and what help would be required.

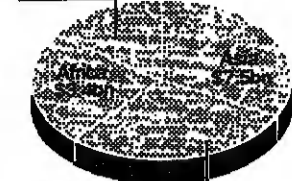
He said the bank had become "too presidential and hierarchical". A streamlining of top management announced last week was intended to "energise and motivate" staff. He was eliminating the senior vice-president layer of management in order to give full operational responsibility to vice-presidents heading regional offices.

Mr Preston, a former chairman of J P Morgan, the New

World Bank/IDA lending by region

1991 fiscal year total \$22.7bn

Latin America & Caribbean \$5.2bn



Europe, Middle East & North Africa \$6.6bn

York bank, said his management philosophy was to give staff "all the responsibility they can take, with sensible controls, and hold them accountable".

The bank expects to lend a total of \$23bn-\$25bn in fiscal 1992, which began on July 1. This compares with total commitments of \$22.7bn last fiscal year. Figures for new commitments, however, greatly overstate the bank's net contribution to development because many old loans are maturing. Net disbursements by the International Bank for Reconstruction (IBRD) - the main division of the bank - were only \$2.1bn last year compared with \$5.7bn in fiscal 1990. Net

disbursements by the International Development Association (IDA) - the unit that makes soft loans to the poorest countries - were \$4.3bn compared with \$3.6bn the previous year. Allowing for repayment of interest, net transfers by IBRD were minus \$5.6bn last year, only partially offset by positive net transfers by IDA.

Bank officials argue that the bank's overall performance must be judged not just on its lending but on its success in providing advice and technical assistance. The report indicates that the bank is laying greater emphasis on developing human resources - a theme of this year's World Development Report. Gross lending for education was \$2.2bn in fiscal 1991, having topped \$1bn for the first time in fiscal 1990. Lending for population, health and nutrition was \$1.57bn, having averaged \$900m a year in the mid-1980s. Staff figures indicate a growing emphasis on the environment. The bank's environmental department has 106 professionals and 34 support staff compared with a handful a few years ago.

The report shows the bank's financial position remains strong. The ratio of reserves to loans rose to 11.2 per cent from 10.8 per cent. Net income rose 14 per cent to \$1.3bn.

Saddam calls high-profile meeting of defence chiefs

PRESIDENT Saddam Hussein, facing renewed threats of US military action to enforce full Iraqi co-operation with United Nations weapons inspectors, convened a high-profile meeting of his defence and military chiefs, Reuters reports.

But Iraq's state-run newspapers, which yesterday published front-page photographs of the Saturday meeting, did not say what had been discussed or decided.

No reports accompanied the pictures, which showed Mr Saddam with senior government and army officials.

The meeting came three days after the US threatened to use force if Iraq did not fully facilitate the work of UN teams supervising the scrapping of its weapons of mass destruction under the terms of the Gulf war ceasefire, which say it must declare and destroy them all.

Baghdad and the UN have been locked in a row for the past two weeks over the use of three helicopters, stationed in neighbouring Turkey, on loan to the UN from Germany.

Mr Ahmed Hussein al-Samarrai, the foreign minister, told Jordan television on Saturday that Iraq was co-operating with the UN teams but said unrestricted UN use of helicopters posed a threat to Iraqi security.

PLO dilemma: profile or peace

Tony Walker and Lamis Andoni on the Palestinians' Algiers agenda

WHEN Mr Yasser Arafat, the Palestine Liberation Organisation chairman, convenes a session of the Palestinian "parliament", due to open today in Algiers, the atmosphere is likely to be even more subdued than at the last such gathering, almost three years ago in the Algerian capital.

Members of the Palestine National Council (PNC) will discuss the critical issue of Palestinian participation in the proposed US-Soviet sponsored Middle East peace summit.

At their last meeting, which led to the proclamation of an independent Palestinian state, members set in motion a process that would lead to recognition by the PLO of Israel's right to exist within its pre-1967-war frontiers. By recognising pre-1967 Israel they were effectively forswearing their claim to three-quarters of the land they called Palestine.

Mr Arafat believed that such a gesture would gain for the PLO the international recognition it had long craved.

Three years and one Middle East war later, the Palestinian movement and its leader are more isolated, more bereft of friends, than at any other time since the PLO's foundation in 1964, due partly to the organisation's support of Iraq in the Gulf crisis.

Even so, world attention will be focused this week on the conference centre where Mr Arafat will lead debate on the issue of the peace summit. Debate will be fierce and there will be those on the PLO's radical wing - such as Mr George Habash and Mr Nayef Hawatmeh, leaders respectively of the Popular Front and Democratic Front for the Liberation of Palestine - who are likely to argue against Palestinian participation on the terms offered by Mr James Baker, US secretary of state.

They will be countered by pragmatists from Mr Arafat's mainstream Fatah faction, who believe that current US peace efforts offer what may prove to be the last chance for many years of a genuine attempt to solve the Arab-Israeli problem.

The acute dilemma for Mr Arafat and fellow historic leaders of the PLO is whether, by supporting representation at a peace conference by Palestinians who are not members of PLO institutions (Israel rejects

Readthrough: Mr Yevgeny Primakov, Soviet envoy to the Middle East, described at the weekend the prospects for a conference as "uncertain". He criticised Israel, which he said had not altered its position despite pressure from the US. The Palestinian position was "more flexible and more inclined to taking part in the conference," he added.

any dealings with the PLO), the organisation may be signing its "death warrant", in the words of one senior PLO official.

The question for many Palestinians, however, is not so much whether the organisation to which they have pledged allegiance will survive, but

whether the latest US peace effort does offer a realistic chance of a settlement on less than humiliating terms.

The PNC is likely to restate Palestinian principles laid down at the last session in Algiers in 1988. These call for Israeli withdrawal from Arab land, self-determination for the

Palestinians and acknowledgement of Jerusalem as the capital of a future Palestinian state.

The gathering would then leave it up to the PLO's executive committee, in effect its cabinet, to decide whether to agree to Mr Baker's terms for the participation of Palestinians from inside the occupied territories as representatives of the national movement.

For Mr Arafat, who is used to being centre-stage, it would not be an easy decision to stand aside while a peace conference went forward.



Planned Jewish settlement site: Palestinian neighbourhood of Wadi Joz, East Jerusalem

Israel suspicious of US tactics

US PROPOSALS to settle a bitter dispute between Israel and the Bush administration over financial assistance for Soviet Jewish immigration do not go far enough, a government official close to Mr Yitzhak Shamir, the Israeli prime minister, said yesterday, writes Hugh Curney from Jerusalem.

The official, who requested anonymity, said Israel could live with the delay of 120 days President George Bush has demanded before the request for US loan guarantees to back borrowing of \$10bn (\$5.9bn) is considered by Congress.

But he said statements from US officials suggesting the guarantees would still be linked to Israeli policy on the peace process, such as

agreement to freeze Jewish settlements in the occupied territories, had made the government suspicious of US intentions.

The official said a six-point compromise package proposed last week by Mr James Baker, US secretary of state, including a commitment not to delay the loans beyond next January after a planned Middle East peace conference has taken place, was not sufficient. The official explained: "What we want is to be assured that in January when the issue will be again discussed there will not be more conditions."

He said Israel wanted to be sure that the full \$10bn would be supported by the administration, which has so far carefully avoided any commitment to a figure.

Pakistan wins IMF support

PAKISTAN won International Monetary Fund support for its economic policies over the weekend, with an agreement for the release of \$140m (\$35m) under a structural adjustment facility (SAF) programme, writes Farhan Bokhari from Islamabad.

This is the last tranche under a three-year SAF agreement worth \$604m signed in November 1988. The tranche was withheld last summer when Pakistan failed to bring its fiscal deficit down to 4.8 per cent of its GDP. The new agreement still needs to be ratified by IMF's board of directors, expected to be a formality.

Hong Kong reformists snubbed in appointments to council

THE governor of Hong Kong, Sir David Wilson, has largely ignored the calls of the colony's recently elected pro-democracy groups in his appointments to the Legislative Council, writes Angus Foster in Hong Kong.

He named 17 people to the 60-seat council on Saturday. Most are professionals and businessmen seen as favouring stability rather than faster democratisation. The appointments also mean the pro-democracy group led by the United Democrats of Hong Kong, which won 15 of 18 directly elected seats last week,

remains in opposition.

Mr Martin Lee, UD leader, called the appointments "disappointing". His party had given the governor 20 names for consideration, but Mr Lee said Sir David accepted only one of his recommendations.

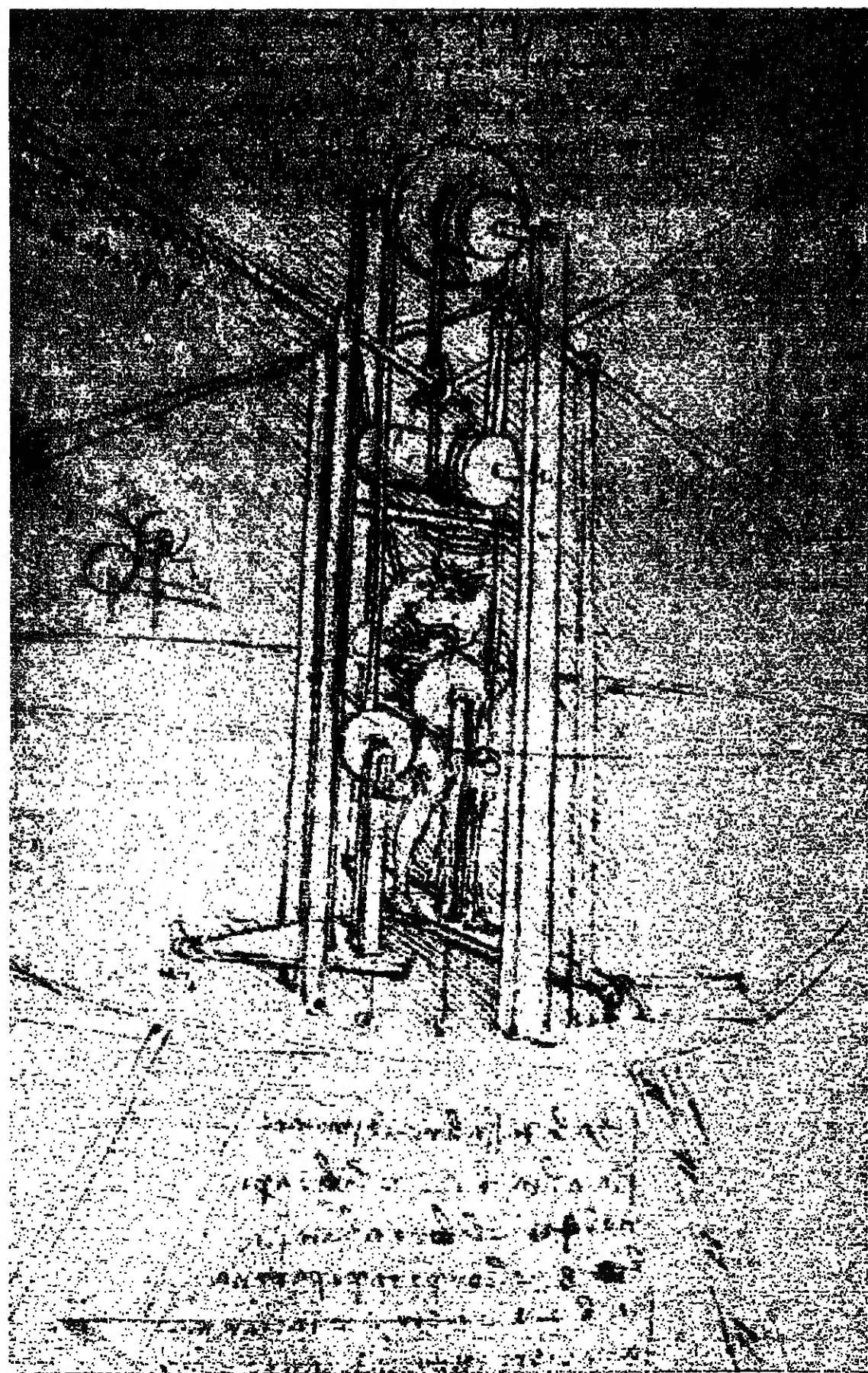
Several leading Hong Kong politicians were reappointed to the council. But Mr Lee said that, as in the past, these would side with the government on controversial matters.

However, Ms Maria Tam, a prominent lawyer and politician, was not re-appointed, after the Liberal Democratic Foundation, a pro-business

political party she founded, failed to win a seat in the direct elections.

The decision not to reappoint Ms Tam led to speculation about her position on the executive council, Hong Kong's main decision body. The UD is now likely to shift its campaign for a greater role in governing Hong Kong to the executive council appointments.

Among the new legislators are Mr Vincent Cheng, a senior manager at the Hongkong Bank, Mr Henry Tang, an industrialist, and Mr Steven Poon, general manager of China Light and Power.



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Avon road

M J GLEESON GROUP has been awarded a £10m contract for Stage 4a of the Avon ring road, a 3km section of dual carriageway between Marsham Way and the A4 Bath Road. Work on the 100-week contract, from Avon County Council, is due to start next month.

Nursing home

LAING NORTH WEST has won a £2.9m contract from Tameside Suburbs for the design and construction of special care facilities for the elderly at Hyde Hospital, Manchester. The contract calls for a 100-bed nursing home with communal areas, shop and visitor accommodation. Completion is scheduled for February 1994.

Ghana highway

TAYLOR WOODROW has begun a £20m road construction contract in Ghana. The project, which also involves Tayco Construction, Taylor Woodrow's associate company, is part of a continuing programme to upgrade Ghana's north-south highway, which links the southern ports with the north of the country and its landlocked neighbours, Mali and Burkina Faso.

CONTRACTS

Cardiff offices

NORWEST HOLST has won new contracts with a total value of more than £24m. The largest is a £15m scheme for Regalian Properties, working on a new seven-floor office building in Cardiff.

The new building, Imperial Gate, will contain 130,000 sq ft of office space for business use, together with underground parking for 55 cars. The design, by architects David Preece Associates, includes a large entrance atrium and marble and granite finishes.

Under a £4.2m contract at Glasgow University, the company is carrying out a comprehensive refurbishment for the Physics and Astronomy Department, together with the

construction of a new four-storey teaching block. The project will include alterations and restructuring to existing facilities at the Grade B listed building. A further contract at the university, worth £760,000, involves the fitting-out of three floors of laboratory offices for the BioTechnology Facility.

For Strathclyde Regional Council, Ayrshire, Norwest Holst is undertaking a £3.1m contract to construct a 1.35km length of 2m diameter finished internal sewer, under Phase II of the Greenock Valley Sewer. In Edinburgh, the company has a £900,000 contract for 500m of 1.2m diameter sewer on behalf of Lothian Regional Council.

Mowlem unit wins £17m of work in south-west

E THOMAS CONSTRUCTION, the west country division of John Mowlem Construction, has won more than £17m of new work in the region.

The company says that the new orders more than double its share of the market in Devon, Somerset and west Dorset.

The largest contract, worth £4.6m, is being undertaken in conjunction with Mowlem Engineering, and is for the design and construction of sewage treatment facilities for South West Water in the Bude, Cornwall, area.

The project, scheduled for completion by spring 1992, includes sewage treatment works at Helebridge, two

pumping stations - one at Helebridge and one at Bude - and the laying of the pumping main from Bude town to the works and return to the sea outfall.

At Penzance, E Thomas has won a £3.1m contract for the Cornwall and Isles of Scilly Health Authority for a new ward block, X-ray room and mortuary with associated works.

Other west country contracts include a £2.2m sewerage treatment works for South West Water Services, to deal with flows from the Teign estuary area, and a £1.5m contract for a country club and leisure centre at Padbrook Farm, Collopington, near Exeter.

APPOINTMENTS

Unichem finance chief promoted

UNICHEM, the national pharmaceutical wholesaler, has appointed Mr Jeff Harris as deputy chief executive. Mr Harris joined Unichem in 1985 as group chief accountant, and became finance director in 1986.



Mr J.C. Moloney (pictured) has been appointed chairman of LAYS GROUP, the food and agribusiness group, after the retirement of Mr F.L. Menger. Mr Moloney was formerly deputy chairman and he is also a director of Irish Nationwide Building Society.

Following Ferranti Ltd's purchase of graphics software house VISUAL BUSINESS SYSTEMS of Slough, Mr Peter Elsworth, former managing director of Micro Technology Ltd and Sintrom Electronics,

has been brought in as VBS group managing director. Mr Ed Jelen, the former UK managing director, becomes chairman and chief executive officer of the US subsidiary in Atlanta, Georgia.

WOLINSKI & CO, consulting actuaries, has admitted a new partner, Mr John Ferguson, formerly with the Wyatt company, who will manage the newly-opened Cambridge office.

CONOCO Inc. has appointed Mr Gary W. Edwards, chairman of Conoco UK Ltd and vice-president of refining and marketing Europe, and Mr Robert E. McKee, former chairman and managing director of Conoco UK Ltd, to senior positions in Houston, in the United States.

Mr Edwards has been made executive vice-president, refining, marketing, supply and transportation; Mr McKee becomes senior vice-president, administration. Mr Edwards joins Mr McKee as a senior vice-president of Du Pont, Conoco's parent company.

NUFFIELD HOSPITALS, the UK's second largest independent hospital group, has appointed Mr Mike Eastwood as national marketing manager. Mr Eastwood was previously retail marketing manager for Scottish Brewers Retail.

UNIDARE has appointed Mr Peter Gray as finance director from November. Mr Gray has been finance director of Food Industries since 1989.

SOTRALENTZ (UK) Ltd, plastics packaging subsidiary of French group Sotralentz SA, has appointed Mr Patrick Marlon as managing director.

TRADE FAIRS, EXHIBITIONS & CONFERENCES

SEPTEMBER 26
AFTER THE SOVIET UNION - POLITICAL AND ECONOMIC PROSPECTS
Covered by the Royal Institute of International Affairs, Chatham House, London. Enquiries RIIA Conference. Tel: 071 957 5700 Fax: 071 957 5710 LONDON

SEPTEMBER 30 & OCTOBER 1
Managing Financial Risks
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323 Fax: 071-925 2125 LONDON

OCTOBER 1
Conducting Business With The Japanese - Getting It Right
A Practical Cross-Culture Workshop to help executives get it right when dealing with the Japanese in business. The Café Royal. Contact: Anne McLean, Management Forum Tel: (0483) 570099 LONDON

OCTOBER 1&2
TOTAL QUALITY USERS' CONVENTION
With presentations and practical workshop sessions from leading quality companies. Final programme available from Eileen Peverell, David Hutchins Associates Ltd. Tel: 0344 28712 Fax: 0344 29958 LONDON

OCTOBER 1&4
Petroleum Investment in Eastern Europe and the Soviet Union
A major workshop dealing with legislation, contracts, negotiations and business development. With key speakers from the USSR and Soviet republics. Organised by Petroconsultants and the University of Dundee, Centre for Petroleum and Mineral Law & Policy. Contact Mrs Elizabeth Thomas Tel: 0382 307299 Fax: 0382 22578 LONDON

OCTOBER 2
FACING UP TO MONETARY UNION
The practical implications assessed by Lord Alton, Hans Tietmeyer, Eddie George, Michael Conthe and others. Organised by Cityforum Ltd for the Association for the Monetary Union of Europe, Clifford Chance, Ernst & Young and The Wall Street Journal Europe. Contact: Mary Lee Tel: 0225 466744 Fax: 0225 44203 LONDON

OCTOBER 2
Data Development Analysis
one day course at LSE on this new management tool for comparing performance levels of different units of an organisation e.g. building societies, clearing banks, Post Office counters and dental screening practices. Contact: Nicola Meakin Tel: 071-955 7237 LONDON

OCTOBER 2-4
Venture Forum Europe '91
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation Tel: 071-925 2323 Fax: 071-925 2125 LONDON

OCTOBER 3-4
KNOW YOUR COMPETITORS
Competitor Intelligence & Analysis. Café Royal, 48 Regent Street, London W1R 6EL. Contact: Patricia Donard, EMP Intelligence Service. Tel: 071 481 5665 Fax: 071 935 1640 LONDON

OCTOBER 4
RESEARCHING ITALIAN MARKETS
Topics include Italian market research data, company information, entering the Italian Market, investing in Italy. Contact: Yannis Geras, London Business School, Sussex Place, Regent's Park, London, NW1 4SA. Tel: 071 362 5050 ext 229; Fax: 071-706 1897. LONDON

OCTOBER 4-5
WOMEN IN MANAGEMENT
A 24 hour conference at Henley Management College to examine and discuss the critical issues facing all those (men and women) concerned with the Management Education and Development of women. Demographic trends are crucially exposing the need for highly competent women managers. Contact: Maureen George on 0491 571454 or Fax 0491 571455. HENLEY ON THAMES

OCTOBER 7
The Challenge of the New Europe: Corporate Strategies for New Markets, New Risks in Europe.
Hotel InterContinental, London. Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323 Fax: 071-925 2125 LONDON

OCTOBER 7-NOVEMBER 25
FT-City Course
Museum of London. Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323 Fax: 071-925 2125 LONDON

OCTOBER 7-10
FIRE '91
The national Conference and Exhibition for the whole fire protection professional. English Riviera Centre, Torquay. Contact: James Malcolm-Coe, FMJ International Publications Ltd. Tel: (0737) 765611, Fax: (0737) 761685. LONDON

OCTOBER 8
DOING BUSINESS IN ITALY.
A comprehensive guide to corporate strategy. Sponsored by: Corpes & Lybrand, Europe. Covering the strategic legal, M&A, accounting and personnel differences vis-a-vis Europe to the UK. Contact: FIBEX Tel: 071 489 9944 Fax: 071 236 6140 LONDON

OCTOBER 8
EMU IN PERSPECTIVE
Presentations from EC, HM Treasury, Dresdner Bank, B A T, Bank of England & 2 case studies will update delegates on the ICG discussions & assess the practical implications of EMU for companies of all sizes. Contact: Ms Mung, London Chamber Tel: 071 248 4444 LONDON

OCTOBER 9
ENERGY FROM WASTE-CLEAN, GREEN & PROFITABLE
CBI Conference Centre. This informative seminar will cover the economic, legislative, and environmental aspects of the disposal of waste for profit and will be invaluable to industrialists, local authorities, generators, suppliers, financiers and environmentalists. For a detailed programme contact Judith or Jill at The Institute of Energy on 071-580 0008 Fax: 071-580 4420. LONDON

OCTOBER 9
AUTOMOTIVE FUELS
The health and environmental implications of proposed changes in legislation which relate to road transport both at work and in everyday situations need to be examined. Contact: Caroline Little, The Institute of Petroleum. Tel: 071 636 1004. LONDON

OCTOBER 10
THE FUTURE FOR COMPANY CARS - WHICH WAY NOW?
Update of July's successful event "End of the Road for Company Cars" Chaired by Peter Kirk, Deputy Group Personnel Director, Midland Group, the conference is designed for Directors and Managers responsible for planning and implementing company car policies. Special address from Chris Smith MP, Shadow Treasury Minister. Contact: Caroline Little, The Institute of Petroleum Tel: 071 636 1004 LONDON

OCTOBER 10-11
Foreign Investment and Privatisation in the USSR
Prospectus after the events of August 1991. For £475.00. Contact: Sarah Avian, Legal Studies & Services Unit Tel: 071 437 4383 LONDON

OCTOBER 10-11
DRI-McGraw-Hill's International Economic Outlook Conference
DRI's International Economic Service provides company executives with detailed assessments of the prospects for market, financial and credit conditions, and the political risk ahead. The conference will address these issues for the main international economies. Contact: Corinne Redonnet, Tel: 081 545 6212, Fax: 081 545 6248. LONDON

OCTOBER 11
Controlling Investments
Information Technology. A one day course at LSE aimed at increasing managerial control over IT by bringing together research investigation and lessons learnt from industry. Contact: Nicola Meakin, Short Courses Office, LSE. Tel: 071-955 7227 LONDON

OCTOBER 11
The Cost Implications of Pay and Benefits in a Changing Public Sector.
Cipfa's Public Finance Foundation and Noble Lowndes Consultants and Actuaries. Rewards for finance personnel in the public and private sectors - the 'total compensation' approach. Phone 071-893 8823 Ext.255 Gail Maitz or Ext 344 Chris Trinder. LONDON

OCTOBER 15
SUCCESS WITH EXECUTIVE INFORMATION SYSTEMS
A practical guide to the successful development and implementation of EIS. Includes evolutionary development approaches, effective screen presentation and data quality and consistency issues. Contact: Business Intelligence. Tel: 081 944 1591 Fax: 081 944 0332. LONDON

OCTOBER 15-17
The Interactive Multi-media Event (Time '91)
This is the largest Multimedia Exhibition and Conference in Europe with over 80 exhibitors and 60 speakers. The event will demonstrate the benefits and versatility of multimedia in such areas as retail, banking, finance, publishing, advertising, leisure, education and training. Wembley Exhibition Centre - Hall 2/3. Contact: Louise Cooke. Tel: 071 383 3323 LONDON

OCTOBER 15 - NOVEMBER 6
STRATEGIES FOR SURVIVAL
Five 2-day crisis management and communication seminars. For all executives who would benefit from the challenging learning experience of managing real-life business crises - as they happen. Contact: Business Communication Consultants. Phone: 0737 355118 Fax: 0737 373536. BRISTOL, HAYDOCK, LONDON, GLASGOW

OCTOBER 16
MAKING CLEANER FUELS IN EUROPE
The subject of cleaner fuels is both topical and vital, in the light of today's growing realisation that we must preserve our environment both now and for future generations. Contact: Caroline Little, The Institute of Petroleum Tel: 071 636 1004 LONDON

OCTOBER 17
European Rights & Regulation
A unique conference addressing the issues of TV programming rights, sports rights, cross-media ownership, quotas, license fees, and how they impact the future of cable, satellite and terrestrial TV, pay TV and radio. Tel: 071 403 8766 Fax: 071 403 8716 LONDON

OCTOBER 17
VAT INTELLIGENCE
Sixteenth Conference. The Café Royal, London W.1. The premier conference on Value Added Tax. Contact: Patricia Sheldon, Gee Conferences. Tel: 071-538 5386 Fax: 071-538 8623 LONDON

OCTOBER 18
MINIMISING TAX IN CROSS BORDER CORPORATE TRANSACTIONS.
£275 plus VAT. Reorganisation, Restructuring and Essential Planning Techniques to reduce tax burden. Latest EC Directives: Financing Cross-Border Transactions; Cost Study: Corporate Acquisitions in UK & Germany. Contact: Sarah Avian, IBC. Tel: 071 637 4383 Fax: 071 631 3214. LONDON

OCTOBER 21
PAY AND PLAY GOLF SEMINAR
Devoted to overcoming the barriers to pay and play golf development. International experts on the golf market, construction and environmental issues, finance, the law and marketing. Contact: British Sports and Allied Industries Federation. Tel: 081 681 4212 Fax: 081 681 0012 LONDON

OCTOBER 21-22
THE FUTURE OF KUWAIT: A STRATEGIC PERSPECTIVE
This two-day Conference, at the Hotel Inter-Continental will involve International Experts, Corporate Executives, Academics and Top Government Officials from Kuwait, Europe, USA, Japan, and the Middle East who will meet to discuss and present a strategic perspective on Kuwait. Contact: Strategic Investment Forum Ltd. Tel: 071 548 9919, Fax: 071 895 1366. LONDON

OCTOBER 22
DOING BUSINESS IN GERMANY
A comprehensive guide to corporate strategy. Sponsored by: Corpes & Lybrand Europe and Carr, Orban & Partners. Covering the strategic legal, M&A, accounting and personnel differences vis-a-vis Europe to the UK. Contact: FIBEX. Tel: 071 489 9944 Fax: 071 236 6140 LONDON

OCTOBER 22
INTERNATIONAL REGULATION OF THE TRANSFER OF STRATEGIC TECHNOLOGY
Covered by the Royal Institute of International Affairs. To be held at The Café Royal, London. Enquiries RIIA Conference. Tel: 071 957 5710. LONDON

OCTOBER 22
COMMERCIALISING THE LT. DEPARTMENT
Examines the arguments for and against different forms of commercialisation and explores key factors in successfully making the transition. Contact: Business Intelligence. Tel: 081 944 1591. Fax: 081 944 0332 LONDON

OCTOBER 24
1991 International Business and Financial Outlook Conference
Speakers from North America, Europe, the Soviet Union and Asia to discuss policy prospects for world growth, the economic outlook for the four regions, corporate financial strategy and the outlook for investors. A Conference Board Europe meeting. Contact: Jane Campbell Tel: (32) 2/ 640.62.40 Fax: (32) 2/ 640.61.35 LONDON

OCTOBER 24 - NOV 28
Creative Accounting
Six Thursday evening seminars at LSE intended for senior managers with no specialist background in accounting with need for awareness of risks in representation and misrepresentation of financial reality. Nicola Meakin, Short Courses Office. Tel: 071 955 7227. LONDON

OCTOBER 28-30
BRUSSELS/LOME IV VISIT TO DG VIII & UKREP
Programme specially designed to provide companies with leads & project opportunities arising from the funds available under the Lome IV Convention. Contact: Ms Maung, London Chamber Tel: 071 248 4444 LONDON

OCTOBER 30
Activity Based Cost Management: The New Paradigm for Financial Services in the 90s
CHRISTOPHER & PARTNERS CONFERENCE. Centre Point, London. Contact: Sandra Aldred, CBI Conferences Tel: 071-379 7400 Fax: 071 497 3646 LONDON

NOVEMBER 4
MAKING IT STRATEGY SUCCEED
Drawing on the lessons of highly experienced IT directors, the conference explores the success factors and key problems associated with developing IT strategies which generate business benefits. Contact: Business Intelligence. Tel: 081 944 1591 Fax: 081 944 0332 LONDON

NOVEMBER 12
CHALLENGES IN ENERGY
The single market, opening of Eastern Europe, environmental concerns and privatisation of the energy supply industries have led to new challenges in this field. Will this lead to greater openness and access to information or will accurate data now become a scarce commodity? Contact: Judith or Jill at The Institute of Energy on 071-580 0008, Fax: 071-580 4420. LONDON

NOVEMBER 12
OUTSOURCING IT: A CRITICAL ASSESSMENT
This conference is specifically designed to help senior IT and business managers assess the potential value of outsourcing to their organisations and identify the factors which contribute to the successful selection and management of such arrangements. Contact: Business Intelligence. Tel: 081 944 1591 Fax: 081 944 0332 LONDON

NOVEMBER 14 & 15
EXPERT ADVICE ON EXPORT CONTROLS
Implementation of restrictions on trade in chemical and biological materials, nuclear-related goods and missile technology. COCOM Core List. Linda McKay, IBC Tel: 071 637 4383 LONDON

NOVEMBER 18
OUTPLACEMENT
Reviews changing policies in UK companies, the services they want, and how well consultancy suppliers are performing. Highlights how to get better value from suppliers of outplacement services. Speakers include Hewlett Packard, BT, IPM. Contact: Kingsland Jones 0753 831826 or TCCU 0865 794727. LONDON

NOVEMBER 18 & 19
Global Asset Allocation
Selfridge Hotel, London. Learn how to expand your portfolio and improve your performance, covering international equities and bonds and other investment markets. For further details contact Joyce Fernandez, Business Research International 071 637 4383 LONDON

NOVEMBER 19-21
OFFICE ENVIRONMENT SHOW & WORKSHOPS
Business Design Centre, Islington. Facility management made easy: major suppliers of all products and services for the office. Plus One-day Workshop: how to avoid £20,000 fines for understanding the new EC Directive on ergonomics and VDU's. Essential info for office managers, users and specifiers. Tel: ID Exhibitions 0895 622233. LONDON

NOVEMBER 20-21
TOP TEN TAX TIPS
Sydney leading experts reveal their Top Ten tax saving tips including Capital Gains; National Insurance; Corporate Tax; Charities; Stamp Duty; Share Schemes; Offshore Trusts; Partnerships; Valuations; Pensions. Contact: Sarah Avian IBC. Tel: 071 637 4383 Fax: 071 631 3214. LONDON

NOVEMBER 25 & 26
IT OUTSOURCING AND FACILITIES MANAGEMENT
A review of IT Outsourcing and Facilities management in the 1990's by some of the leading experts in the marketplace. Conference Organisers: IIR Scientific & Technical Division. Contact: Customer Services on 071 587 1117 LONDON

NOVEMBER 25 & 27
FINANCE ETHICS AND THE ENVIRONMENT
Venue: Templeton College, Oxford. Price: £1100 + VAT. Contact: Christopher Cowton Tel: 0865 735422 OXFORD

DECEMBER 2-3
SHARE SCHEMES AND ESOPS
Why these are more attractive to us than ever and how to produce optimum solutions in practice now. Includes update from Senior Research Specialist. Sarah Avian IBC 071 637 4383. OXFORD

NOVEMBER 12
OUTSOURCING IT: A CRITICAL ASSESSMENT
This conference is specifically designed to help senior IT and business managers assess the potential value of outsourcing to their organisations and identify the factors which contribute to the successful selection and management of such arrangements. Contact: Business Intelligence. Tel: 081 944 1591 Fax: 081 944 0332 LONDON

OCTOBER 30-31
Competitive Intelligence Objectives, Systems, Techniques and Analysis.
Seminar presented by Kirt Tyson, author of Competitive Intelligence Manual & Guide. Hotel Base As Lac Zurich. Also in London 4-5 November. Contact: IIR SA (Geneva) Tel: (41) 22 788 2751 Fax: (41) 22 788 2726. ZURICH

NOVEMBER 4-6
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46 Expert presentations from 14 countries on particulate metallurgy (PM) superalloys, intermetallics, lightmetals, and metal matrix composites for advanced aero engine and airframe components. (Includes exhibition of PM products) Enquiries: MPR Publishing (UK) Tel: (44) 743 364673 Fax: (44) 743 362988 LONDON

LAUSANNE, SWITZERLAND
NOVEMBER 6-7
Second International Conference on the automotive industry and the environment
Presenting the latest developments in Traffic Policies & management; Automotive Materials; Fuels & Emissions & Strategic Management. 30 international speakers will identify ways to integrate increasing transport demands with legitimate environmental concerns. Contact: Customers Services, IIR Scientific & Technical Division, 071-587 1117 BRUSSELS

NOVEMBER 7&8
FINANCE, INVESTMENT AND TRADE WITH CZECHOSLOVAKIA
Hotel Diplomat, Prague. Enquiries: Financial Times Conference Organisation Tel: 071-925 2323 Fax: 071-925 2125. PRAGUE

NOVEMBER 12-14
INTERMODAL '91
An international event for everyone on containerisation and combined transport. Comprises three dedicated conferences: Intermodal Europe, the Container Conference and Reefer-Traffic, and featuring the Intermodal Exhibition, Europe's biggest ever display of combined transport, container and intermodal equipment and services. Contact: CS Publications on Tel: 081 330 3911 or Fax: 081 330 5112 BERLIN

NOVEMBER 13-14
IST CEPT RADIO CONFERENCE
Organised by the European Radiocommunications Office. A NEW FRAMEWORK FOR SPECTRUM MANAGEMENT IN EUROPE. Enquiries: ERO, Islands Brugge 81, 6th Floor, DE-2300 Copenhagen S, Denmark. Tel: (45) 32961819 Fax: (45) 32961113 COPENHAGEN

NOVEMBER 14-15
2ND European SPRINT-SACRO Conference: Technology Co-Operation to Match Global Competitiveness.
Examines how better use of technology and research funding can be developed in Europe. Enquiries: Carol Jopling, ERA Technology Ltd. Tel: 44 372 374151 Fax: 44 372 374496 SEVILLE

NOVEMBER 20&21
SPAIN'S ROLE IN THE NEW EUROPE
Palacio Hotel, Madrid. Enquiries: Financial Times Conference Organisation. Tel: 071-925 2323 Fax: 071-925 2125. MADRID

NOVEMBER 21 & 22
European Venture Capital-Ryne or Reality?
Parthol, Schorbrunn, Vienna. For further details please contact: Mary Parker-Jervis, Business Research International on 071-637 4383. VIENNA

NOVEMBER 25 & 26
EMERGING EUROPEAN BOND MARKETS
Frankfurt Intercontinental, Germany. For further details please contact Clem Lewer, Business Research International, on 071-637 4383. FRANKFURT

NOVEMBER 27-29
ASIAN METALS & STEEL
Looking at the growing import/export opportunities in Pacific Rim. Speakers from major companies in the region discuss all aspects of trade and investment in this dynamic market. Parallel exhibition. Roy Brown, Metal Bulletin 0811 330 4311 HONG KONG

DECEMBER 2-3
Environment Protection Conference - Strategic and Competitive Implications for the Chemical Industry
Senior executives from Europe and the USA analyse the challenges and opportunities in developing constructive solutions to current environmental problems. Organisers: Chemical Industry, European Chemical News, Boaz Allen & Hamilton & IIR. Contact: IIR Scientific & Technical Division, Customer Services on 071-587 1117. BRUSSELS

OCTOBER 1-3
EUROPEAN BUSINESS AIR SHOW
Europe's first exhibition devoted to business aviation. Discuss the benefits of corporate aircraft with the major manufacturers, dealers and charter operators. View the latest aircraft models. Also, on October 2nd - Europe's first business aircraft auction. Tel: 0279 758883. Fax: 0279 753147 LONDON-STANSTED AIRPORT.

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UK NEWS

Thief-proofing cars is no joyride, makers discover

John Griffiths on how the industry is responding to calls to improve vehicle security in the wake of an upsurge in thefts

MR Kenneth Baker, the home secretary, is to hold talks with UK car manufacturers today at which he is expected to tell them that they are not doing enough to prevent the vehicles they produce from being stolen by thieves and joyriders.

The talks are to take place against the background of mounting concern about the recent spate of deaths and injuries caused by youths driving recklessly in stolen cars, which has coincided with an upsurge in "professional" car theft.

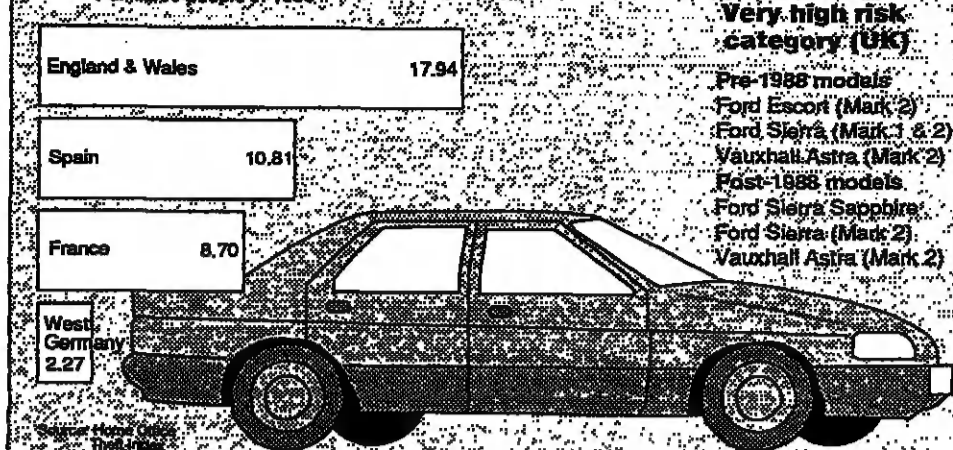
For the vehicle makers, a new measure of urgency has been injected into the issue last week when one of the industry's biggest collective customers, the British Vehicle Rental and Leasing Association (BVRLA), representing companies that buy more than 500,000 new cars annually, accused them of making "little progress" towards a thief-proof car.

Mr Roger Macey, the BVRLA's chairman, commented: "As we have seen all too clearly in recent weeks, the theft of cars has become a blight on our society and is the major cause of the continued escalation in crime rate figures."

He was backed up by Mr Freddie Aldous, the BVRLA's vice-chairman, who is also

Car thefts in Europe

Per 1,000 people in 1988



Very high risk category (UK)

Pre-1988 models
Ford Escort (Mark 2)
Ford Sierra (Mark 2)
Vauxhall Astra (Mark 2)
Post-1988 models
Ford Sierra Sapphire
Ford Sierra (Mark 2)
Vauxhall Astra (Mark 2)

chairman of Swan National, the TSB-owned vehicle leasing and rental group. "Manufacturers have a clear social responsibility to ensure that cars, vans and trucks are made as difficult as possible to be used illegally, and action cannot be delayed any longer."

Home Office statistics show that a car is stolen every two minutes, day and night. A car theft index introduced by the Home Office during National Crime Prevention Week earlier this year showed

that some high-performance cars were up to 10 times more likely to be stolen than other cars. Presenting the index, Mr Baker also announced the results of a survey disclosing that 75 per cent of motorists questioned would be prepared to pay up to £100 for improved security fittings to a car. The insurance organisations estimate that motor-related crime is costing more than £1bn annually.

This week's meeting is also likely to include discussions on

a UK initiative for the EC to draw up security standards for cars, to be applied to all new models produced within the EC. Such measures would include the mandatory fitting of deadlocks and the etching of vehicle identification marks on to window glass.

The Home Office index showed that theft was dramatically reduced where manufacturers - a minority - had themselves already adopted such measures.

The Home Office's theft

index showed that five of the seven cars in the "very high risk" category - where 15 per cent of the total were stolen - were high-performance Fords. Low-risk cars, involving fewer than 1 per cent being stolen, ranged from Mercedes to Ford's Anglia, last produced in the 1970s.

The increase looks likely to have a growing impact on the financial burden both businesses and private motorists will have to bear in the form of increased insurance premiums. The number of cars stolen in the first six months of this year has increased by more than third compared with a year ago, according to Commercial Union, to the insurance group, resulting in a 68 per cent increase in the cost of pay-outs.

Nearly 1m motorists insured by Norwich Union face being made to pay the first £100 towards claims made after next month if they do not keep their vehicles in a locked garage.

The Institute of Insurance Brokers is also supporting the principles behind a policy underwritten by Dominion Insurance, the terms of which provide for no pay-out if it is established that a stolen car had been left unlocked.

Not surprisingly, some manufacturers who have taken initiatives to improve security

feel that they are being excessively pilloried, given the findings of a survey by the Automobile Association. It found that 70 per cent of surveyed cars had no alarm fitted, 20 per cent had valuables on view and 10 per cent had been left unlocked.

Seeking to improve the picture, the BVRLA in 1988 instituted an annual anti-theft award. Vauxhall won in 1988, 1989 and this year. No award was made in 1990 because the BVRLA felt that no manufacturers had made any significant advances.

Vauxhall stands out, according to Mr Aldous, "because it is the first volume manufacturer to look seriously at car security."

Ford, the UK market leader and whose cars have proved the most attractive in volume terms, to thieves and joyriders, has stepped up its anti-theft programmes, with factory-fitted alarms now standard on Scorpios, Granadas, Sierras and Orions.

aboard a vehicle, allowing a central control to establish where the vehicle is at any time. Car manufacturers and police forces have begun to examine similar systems as a theft-prevention measure.

Not quite so futuristic is the Invisibeam system produced by Gamma Electronics, which detects the presence of a possible thief lingering near the car and issues a warning via voice synthesiser. If the presumed thief is undeterred, the next warning is that the alarm is about to go off, followed by a countdown.

Vauxhall executives, in particular, are unlikely to take a tongue-lashing from Mr Baker lying down. They are likely to argue that a considerable obligation rests on the government and public to take measures within their own respective powers to curb thieves and joyriders.

A basic obstacle, Vauxhall said at the weekend, is that those outside the industry cannot believe that it is beyond the ingenuity of manufacturers to devise a foolproof system, and suspect instead that the industry is simply not prepared to spend enough money on doing it. Vauxhall comments: "Everything that has been come up with so far, thieves have found an answer to."

Stimulus for capital goods expected

By Philip Coggan, Personal Finance Editor

CAPITAL goods companies will benefit more from the coming recovery than consumer-related industries because of their ability to reduce labour costs, according to a report from UBS Phillips & Drew.

Consumer groups have tended to lead the economy out of recession, with growth in capital-goods expenditure following later.

The report argues that, with growth of less than 1 per cent expected, recovery in 1992 will be mild, corporate profits may rise substantially. That is because job losses, linked to pay deal moderation, will reduce unit labour cost inflation - and thus provide stimulus to profit margins.

The report says that companies with the highest ratio of labour costs to trading profits will benefit most. Among capital goods companies, which produce equipment sold to the corporate sector, those with the greatest potential to improve profits are electronics and engineering. The least such potential is in the motor and building sectors.

Baker defends ITV tendering

By Raymond Snoddy

MR KENNETH BAKER, the home secretary, is prepared to consider practical suggestions that might improve the workings of the commercial broadcasting industry after the competitive tendering process for ITV licences is completed.

At the convention of the Royal Television Society in Cambridge, the home secretary mounted a robust defence of the competitive tendering system.

Mr Baker said the process had produced better and more efficient television services without any loss of quality on the screen.

The process will lead several ITV companies to lose their franchises, and to an increase of up to £300m a year in revenue for the Treasury from the ITV system.

Once the winners and losers are announced in the second half of next month, the home secretary will consider whether any loose ends have been left. It is not yet clear whether the government would take seriously any changes that would require legislation.

Mr David Glenister, chief executive of the Independent Television Commission (ITC), made clear at Cambridge that he would be approaching the government with "a shopping list" after the new 10-year licences were awarded.

At the top of the list would be the government's insistence in the 1990 Broadcasting Act that Independent Television News (ITN) must sell a majority stake to outside investors by 1994.

The ITC accepts that outside investors would be a good idea for ITN, but does not believe they should have control. "We believe that ITN should be controlled by the people who are its principal customers," Mr Glenister said.

Mr Glenister said. Those principal customers are the ITV companies that now own 100 per cent of ITN.

Earlier, Mr Glenister said that "it would be fruitful to engage in discussions with the government" on the issue.

The real worry of the ITV companies is that there might be a conflict of interest between broadcasting and non-broadcasting shareholders on the cost of covering expensive events, such as the Gulf war. They fear that companies seeking return on their investment might override the news judgments and needs of broadcasters.

An amendment to the broadcasting act would be required to enable broadcasters to retain control of ITN.

Also at Cambridge, Mr Michael Checkland, director-general of the BBC, spelled out his personal vision for the corporation in the period before negotiations over the renewal of its Royal Charter, which runs out in 1996.

Mr Checkland said the BBC would test the efficiency of its services against the best practice in the outside market. He was determined that the BBC should not become marginalised and that "universality" - ensuring a service available to the entire population - would endure.

The debate on the future of the BBC should first concentrate on what the corporation's purpose should be and what programme services were required before addressing how they should be funded, Mr Checkland argued.

Lord Young, the former trade and industry secretary, attacked Radio 3 as an indulgence that should be abolished, and said the licence fee should be cut to £50 by the end of the century.

Cost cuts of up to 30% seen at BNFL

By Juliet Sychnova

BRITISH Nuclear Fuels (BNFL) will have to cut costs by between 20 per cent and 30 per cent if it is to avoid losing money on the new contract signed with Nuclear Electric, the state-owned nuclear company, earlier this month.

Mr Gregg Butler, who will head BNFL's UK division from October, and is at present head of the company's reprocessing and reactor group, believes the £12bn contract for supplying Nuclear Electric with fuel and reprocessing spent fuel, is fair and will allow the company to stay in business, provided it improves efficiency and makes savings on materials and manpower.

"It will give us a satisfactory profit," he said. "But how satisfactory it is up to us. For the first time in our history, we could make a negative return. So we have a powerful incentive not to do so."

BNFL, which has reprocessing contracts overseas, notably with Japan and Germany, still relies primarily on contracts with Nuclear Electric.

They were previously structured on a "cost-plus" basis, where BNFL calculated its costs and added a margin.

The new contract, backdated to April 1989, is on a fixed-price basis, but Mr Butler is confident that BNFL can still make a profit.

He said: "If you had showed me this deal in 1989, I would have been dissatisfied. Now I'm happy - not ecstatic, but comfortable."

One of BNFL's main challenges in the future will be coping with the loss of business when Nuclear Electric is forced to close its older Magnox reactors, which is due to happen within 10 years.

Even with Thorp (the company's £1.65bn reprocessing plant due on stream at Sellafield in Cumbria next year) fully on line, we will have lost over half our business," said Mr Butler.

Of the company's £124m post-tax profit in 1990, nearly a third of that was made from the sale and reprocessing of fuel for Nuclear Electric's older Magnox stations.

Even so, Mr Butler firmly rejects claims made by Sussex University's Science Policy Research Unit that Thorp, which will reprocess fuel from advanced gas-pressure reactors, would not be economic.

He believes it is unrealistic to criticise BNFL for not having signed up a full complement of reprocessing contracts for the second 10 years of Thorp's operation.

"No other industrial plant in Europe has even the first 10 years of its order book signed up," he stressed.

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UK NEWS

Labour mood buoyed by swing in polls

By Ivo Dawney, Political Correspondent

LABOUR will today step up its attacks on the government's record on domestic issues, strongly buoyed by a new opinion-poll lead and the prospect of more troubles for the Tories in winter by-elections.

Its pre-conference onslaught started yesterday with claims that rising unemployment, business failures and repossessions of mortgaged homes should encourage the government to seek an early election rather than risk a spring poll. That message was hammered home by senior Labour spokesmen yesterday after a Mori opinion survey in The Sunday Times showed the party 4 points ahead, leading 42 per cent, the Tories on 39 per cent and the Liberal Democrats on 14 per cent.

The poll - reversing a Tory lead of up to 5 points a week ago - is the first this month to show Labour ahead, leading party officials to conclude that the "halo effect" from Mr John Major's diplomacy earlier in the month has evaporated.

Speaking in a BBC radio interview, Mr Jack Cunningham, Labour's campaign coordinator, said the poll findings vindicated the leadership of Mr Neil Kinnock, who has recently suffered ferocious criticism in the Tory tabloid press.

He said: "It demonstrates that when the people of Britain are confronted with the realities of the domestic political agenda... then Labour's appeal is very strong."

That analysis was firmly rejected by Mr David Mellor, the Treasury chief secretary.



Neil Kinnock, Labour strategist said yesterday that his leadership had been vindicated by the latest poll findings

He said a revival in confidence in the economy and lower inflation meant that the Conservatives' position would strengthen in the weeks ahead.

With a November poll all but ruled out by both parties, the Tories are faced with the prospect of three potentially damaging by-elections in the coming months. The death at the weekend of Mr Richard Holt means that a by-election must be held in the highly marginal Langbath constituency in Cleveland, where the Conservative lead over Labour is just 2,088.

To that must be added pending by-elections in Kincardine and Deside, a seat that would fall to the Liberal Democrats on a 4.3 per cent swing, and another in Labour's Yorkshire stronghold of Hemsworth.

Mr Keith Vaz, the Labour MP campaigning for depositors and staff of the scandal-hit Bank of Commerce and Credit International, said last night that Lord Justice Bingham had indicated that his inquiry into the bank's shutdown will not be completed until after Easter next year, possibly after the forthcoming election.

Sillars voted SNP deputy leader

By James Buxton, Scottish Correspondent

THE Scottish National party ended its annual conference at the weekend after electing Mr Jim Sillars, MP for Glasgow Govan, as its deputy leader. Although both Mr Sillars and the party leader, insisted that they formed a united front, the election of Mr Sillars may cause difficulties for Mr Salmond.

The Inverness conference, which many party delegates felt was one of its most successful in recent years, proclaimed the slogan "Scotland Free by '93" - an attempt to match in Scotland the sudden winning of independence by the Baltic states.

The party also adopted new policies, including the nationalisation of the electricity, gas and transport industries, a move to the left intended to attract Labour voters.

Mr Salmond is soon to announce the party's first shadow cabinet in an effort to present the SNP as a potential party of government rather than of protest.

Mr Sillars' decision in July to stand for the deputy leadership against the incumbent, Mr Alasdair Morgan, whom he defeated by 778 votes to 184, was apparently conceived partly out of frustration at the party's performance under Mr Salmond.

Since then, new initiatives in presentation and policy, in which Mr Sillars and his allies have played an important part, have put a new spring in the step of the party, which was reflected in the mood of the conference. It stands at 19 per cent in the Scottish opinion polls.

Mr Ian Lang, Scottish secretary, accused the SNP of offering Scots a "programme for national humiliation". Having failed with "pure nationalism", they were offering "a cocktail of nationalism heavily laced with socialism, and topped up with dependence on Europe". In a dig at former Bond star Sean Connery, who has made a broadcast for the SNP, he said: "Such a cocktail would leave Scotland badly shaken and stirred."

Blow to Tories' 'green' campaign

By Ivo Dawney, Political Correspondent

EFFORTS BY the government to seize the electoral high ground on environmental issues suffered a serious setback yesterday when it emerged that plans for a powerful new anti-pollution agency have been delayed.

As recently as last July, Mr John Major sought to replace his "green" credentials by promising the rapid creation of a unified watchdog, merging the responsibilities of Her Majesty's Inspectorate of Pollution with the work of the National Rivers Authority.

The prime minister singled out the plan as evidence of the government's determination to build on the work of its comprehensive white paper - This Common Inheritance - published a year ago.

The proposal has now been put back indefinitely after insistence by Mr John Selwyn Gummer, the agriculture minister, that at least some of the NRA's anti-pollution responsibilities should be switched to his department.

Government business managers are also understood to

have opposed any legislation on the agency in the coming session on the ground that it might provoke controversy in the approach to an election.

Instead of a firm plan, the government is expected to issue a consultation paper next month which will, in effect, postpone a firm decision, probably until after an election.

Disclosure of the delay could not come at a worse moment for the government. Mr Michael Heseltine, the environment secretary, is due to issue on Wednesday the first annual

"audit" on the government's environmental record since the white paper was published.

The occasion was intended to trumpet the Conservatives' record and outline a new green agenda that would form the core of the party's commitments for the election manifesto.

Meanwhile Greenpeace, the environmental group, will today publish a 73-page report alleging "confusion and gross incompetence" by the government in its environmental policy.

Organic apples enter politics

David Owen reviews the highlights of the Green party conference

IT WAS quite a week for the Green party, even by its own unconventional standards.

First, it received a plan - which it rejected - not to stand against Liberal Democrat candidates in the general election. Then it had its political legitimacy solemnly endorsed on national television by both Mr William Waldegrave, the health minister, and Dr David Owen, the former SDP leader.

Finally, it backed fundamental internal reforms, designed partly to turn it into a more effective electoral fighting force.

After a resounding and occasionally vituperative debate during which the reformists were accused of wanting to set up "an insulated, isolated politburo".

Whether that potentially far-reaching decision will transform the party and help it towards its medium-term goal of becoming a significant force at Westminster remains to be seen.

For the moment, it is still the same old faintly anarchic, highly principled, eccentric bunch. As Mr Jonathan Porritt observed at a crowded fringe meeting in a dingy polytechnic lecture hall: "The idea of telling the Green party what to do is a totally futile one."

NEITHER Mr Jonathan Porritt nor Ms Sara Parkin is to stand in the forthcoming ballot to elect two Green party principal speakers.

The party's best-known national figures ruled themselves out of the contest as the autumn conference drew to a close in blustery Wolverhampton.

Ms Parkin is considering standing for a seat on the new party executive, however.

The two new figureheads - one man, one woman to be elected annually - are likely to be among the six "front bench" speakers chosen by the party during the conference.

They are: Ms Janet Alty, Mr Malen Baker, Mr David Fitzpatrick, Ms Jean Lambert, Ms Caroline Lucas and Ms Jan Clark. It is not clear whether the new structure will be in place in time for a November general election.

Item: Where else but at a Green party conference would a carrier bag full of organic apples be used as a political instrument? "Free to all who intend to abstain in the Green 2000 debate [the reform motion]," said an attached note on Friday night.

By Saturday, that had changed. The new rubric read: "Following widespread consultation with all sections of the party (in the bar last night) these apples are free to anyone prepared to accept and work within whatever constitution we have after the motion has been discussed."

Item: Where else would you hear the question: "I would like to know if I can move a procedural motion while another procedural motion is being debated?"

Item: And where else would an acrimonious debate conclude with all present holding hands and observing a minute's silence?

In terms of policy, the conference voted for a progressive liberalisation of Britain's immigration laws and a comprehensive revision of asylum laws, policies and practices.

It formally endorsed a "defensive defence" policy committing it to unilateral nuclear disarmament. It rejected proposals to do away with professional armed forces in favour of a trained reserve force.

Caroline Lucas, prospective parliamentary candidate for Oxford East, urged conference to "reclaim the radical".

She said: "To imagine, as Mr Ashdown does, that a penny on income tax to fund education, a federal Europe and a single currency are radical... is asinine for the cancer victim."

There was little mention of the party's financial difficulties, caused chiefly by dwindling membership and the enforced write-off of some substantial debts. It is budgeting for a surplus of just £568 in its 1991-92 fiscal year.

Such lack of resources, coupled with the period of readjustment that the agreed reorganisation will inevitably bring in its wake, do not bode well for general election prospects. The party is running at about 2 per cent in the polls.

Nevertheless, in a handful of seats the Greens might make a difference, as the Liberal Democrats are clearly aware. They include Richmond and Barnes, a perennial centre-party target, and Ceredigion and Pembroke North.

In the latter case, a joint Green/Plaid Cymru candidate seems likely to provide a stiff challenge for Mr Geraint Howells, the sitting Liberal Democrat MP.

Jobless rise forecast to cost £21bn

By Rachel Johnson, Economics Staff

UNEMPLOYMENT'S rise to 2.5m people this year will cost the Exchequer £21bn this year, increasing the already fierce pressure on public spending in the period before the general election.

That is the view of a report published today by the Unemployment Unit, a research group that campaigns for the unemployed.

Each unemployed person annually costs the Treas-

ury £8,900, the group says.

That is sharply higher than its previous estimate, made last autumn, that the Exchequer loses £3,300 for each unemployed person as a result of unemployment measures, central government spending and lost revenues.

The estimate of £21bn for the whole of 1991 compares with £18bn on unemployment spending in the fiscal year 1990-91,

which included £5m on benefit payments, £770m in administration and £5bn in lost income and indirect taxes and National Insurance contributions.

On the basis of spending in the year to April 1991 and the forecast rise in unemployment from a current 2.4m to 2.5m by the end of the year, the Unemployment Unit estimates that spending will exceed £20.7bn in 1991.

Group launched to promote the classics

By Catherine Milton

A PRESSURE group to promote the study of the ancient world is launched today, called Friends of Classics. It aims partly to fight for the maintenance of classics teaching in schools and to encourage the study of classics for pleasure.

The group will offer lapsed

classicists the chance to rediscover their Latin and Greek and will provide financial help for those who have never had the opportunity to study classics.

Funds will be raised through subscriptions and donations. Dr Peter Jones, senior lecturer in classics at Newcastle University, said:

"Contrary to what the government says, there are some problems which can be solved by throwing money at them."

Friends of the Classics has won support from senior figures in the City and industry. It hopes that the backing of businessmen who have no vested interest will lend weight

to classicists' claims that the subject is important.

Among the eight patrons of the group are Sir Nicholas Goodison, chairman of TSB, and Sir Jeremy Morse, chairman of Lloyds Bank, as well as Dame Iris Murdoch, the writer, and Anthony Cleaver, chief executive of IBM UK.

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Data source: Chief Executives in Europe 1990
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UK NEWS

Disaster funding criticised by Oxfam

By Edward Mortimer

THE BRITISH government's method of financing disaster relief operations has been criticised by Lord Judd, director of the charity Oxfam.

In a speech to the Royal Institute of International Affairs Lord Judd described as "truly outrageous" the system by which the UK government's Ministry of Defence bills the Overseas Development Administration (ODA) for the cost of using the armed services to help victims of natural or man-made disasters, such as the Kurds and Bangladeshis earlier this year.

"It is absurd," he said, "that ODA should be recharged for the services provided."

"Frequently service of this kind by the armed forces has a tremendous morale and training significance for those involved."

Lord Judd, who as Mr Frank Judd was a foreign office minister in the last Labour government, also said that many deaths in the early days of the Kurdish emergency could have been prevented if there had been a UN presence in the field with the direct personal authority of the Secretary General, with access to experts, funds, buffer stocks of relief items, and the authority to liaise with voluntary agencies and the Turkish government.

He called on the UN Security Council, "as the effective 'clout' of the international community when the will exists, to put humanitarian needs as firmly on its agenda as other political crises", and in particular to take responsibility for people displaced by internal conflicts.

At present such people fall outside the mandate of the UN High Commissioner for Refugees, since refugees are defined as people forced to leave their country.

As an example, Lord Judd cited 1.8m displaced people in Sudan who, he said, "being forcibly removed by government to makeshift and inadequate holding camps".

The responsibility, he suggested, could be given either to UNHCR or to a new deputy secretary general.

Major warned of tax crisis before election

By Philip Stephens, Political Editor

UK MINISTERS are warning that prime minister Mr John Major risks a new political crisis over the controversial poll tax in the run up to a general election unless the Treasury provides up to £1bn more for local authorities.

Their concern comes amid further evidence from the opinion polls that the prime minister will be unable to risk an election before next spring.

It coincides also with a tacit admission in the government's administration that separate negotiations over departmental budgets for next year will result in a Treasury overshoot in the Treasury's overall spending and borrowing limits.

The departments of health, education, social security, and transport have told the Treasury they cannot scale back bids for extra staff without undercutting Mr Major's personal commitment to better public services.

As a result the Treasury is expected to be forced to add around £5bn to its £221bn spending target for 1992-93.

The level of support for local authorities was firm in July



Mellor (left) at the treasury, faces Heseltine at environment, and Clarke at education

after negotiations between Mr Michael Heseltine, the environment secretary, and Mr David Mellor, the chief secretary to the Treasury.

Mr Mellor agreed to add £1.1bn to the exchequer's contribution in the 1992/93 financial year starting next April, taking it to a total of £33.1bn. The announcement was coupled with a warning that the government would not prevent local authorities from

loading excessive spending on to poll tax bills: the new local per capita levy for public services.

The growth is now being absorbed by council responsibilities - notably education, social services, policing and fire brigades - before being passed on to individual councils.

Ministers responsible for the poll tax now face a significant risk of being forced to intervene

on local authorities. They are warning that unless it is increased Mr Major will face either cutbacks in politically-sensitive services or a similar round of sharp increases in poll tax bills.

Their irritation has been increased by reports that Mr Heseltine could have secured more had he fought harder in July. One senior Whitehall official said the Treasury would have handed over £1.5bn. The settlement pro-

vides for an increase of about 4.5 per cent over the present financial year in local authority spending. The Treasury insists that it is realistic in the light of the expected fall in inflation to below 4 per cent. It argues also that councils could find another £800m from their reserves.

The spending departments, whose concern has been intensified by the increase this year in poll tax non-payment, believe the generous pay awards in prospect for teachers, the police and fire staff undercut the calculations.

According to one senior minister, at least £500m more is needed to meet their obligations towards these groups.

In addition to growing support within the Cabinet for abolition of the rule that even the lowest-paid pay 20 per cent, the Treasury has been forced to resist abolition, which would cost it another £400m. The ministers believe, however, that the political pressures intensify with the approach of the election, the prime minister will be forced to intervene directly on this side.

EMPLOYERS' MONTHLY TRENDS SURVEY

UK manufacturers signal return to optimism

By Rachel Johnson and Diane Summers

MAJORITY of UK manufacturers expect output volumes to improve for the first time in sixteen months, adding weight to recent claims from both the Bank of England and the government that the economy is climbing out of recession.

According to the UK employers' association, the Confederation of British Industry, in its latest monthly trends enquiry, the projected decline in manufacturing output is expected to come to an end over the next four months, stimulated by a slight improvement in home and export orders.

The enquiry for September, which interviewed 1,456 companies, accounting for half the UK's manufacturing exports and employment in 50 industries, records its first positive balance on output expectations since May 1990.

Over the next four months, 21 per cent of companies expected their output to improve, while 20 per cent expected a further decline. The balance, however, was slightly positive 1 per cent.

With a negative balance of 8 per cent in August and a ten-year low of minus 36 per cent in February.

This is the most positive sign yet that manufacturing industry is beginning to move out of recession," said Mr David Wigglesworth, chairman of the CBI's economic situation committee. He pointed out, however, that signs of recovery were "still patchy."

The CBI's caution was in line with the warning given by Mr Norman Lamont, the chancellor of the exchequer, in an interview last week. He said that though economic statistics were encouraging, a turning point, the survey would have "jagged edges."

Evidence of the continuing strain imposed by the recession on industry remained plentiful. While food, drink and tobacco and chemicals industries would have the strongest upturn, the engineering industry expected the downturn to continue.

And in response to subdued demand conditions at home, more companies were planning to cut prices than raise them for the second month running, helping the government's ultimate objective of low inflation.

Export orders remained "well below normal" and stocks of finished goods were staying "above desired levels," the CBI reported.

There was less encouraging inflation news from the government from a survey on pay settlements by ICM Data Services, the pay research group.

It said that the relationship between pay and the inflation rate as measured by the retail prices index had changed. Inflation now acted as a "floor" for pay settlements, rather than as a "ceiling", as it was in the second half of 1990.

Pay settlements over the coming months would be between 5 per cent and 7 per cent, therefore exceeding the rate of inflation, which is expected to fall to 4 per cent or below by October.

The same pattern emerged during the last recession, when inflation fell from 12 per cent to 5 per cent in the year to January 1983. A long period in the mid 1980s followed when inflation ran roughly between 4 per cent and 6 per cent, and pay settlements at 5 per cent to 7 per cent.

Lower inflation over the coming months is likely to mean fewer pay pauses and freezes and, once inflation sta-

bilises, there should also be a greater number of long-term deals, the group predicts in its annual report on pay and bargaining prospects for the coming year.

Entry into the European exchange rate mechanism is likely to have a stabilising effect on pay settlements and average earnings, although the report notes that "economic instability within the whole of Europe may well haunt whichever party wins the forthcoming UK general election."

IDB points to a number of agreed pay increases for this autumn and winter. They include four car manufacturers that have predetermined rises as the second stage of two-year deals. In November, Rover is due to pay 7.5 per cent and Jaguar has agreed 7 per cent; in January both Nissan and Peugeot have agreed to pay 7 per cent.

PENSIONS

Challenge to Lucas clawback proposal may set test case

By John Plender

PLANS BY Lucas Industries to claw back £30m from a surplus in the Lucas pension scheme have run into an unexpected challenge from a former trustee.

Mr Simon O'Leary, a retired employee of the motor component and aerospace group, has written to the Occupational Pensions Board (OPB), the body required by the government to sanction any transfer of pension-fund surpluses to the company, attacking the basis of the proposition.

Mr O'Leary, a former representative who sat on the Lucas Staff Pension Fund Trustee Board for 14 years, has alleged a breach of trust by the fund's trustees.

It is threatening to take legal action if the OPB sanctions the transfer, which would cost the pension fund £150m before a tax payment of £50m to the Inland Revenue.

The proposed modifications to the Lucas pension scheme trust deeds, which have won union approval on the basis of an accompanying improvement in employee benefits, are due to be considered by an OPB committee on Wednesday.

Approval would normally require the committee to be satisfied that the company's claim to the pension-fund surplus was balanced by a genuine promise to meet any pension-fund deficits.

Mr O'Leary's letter to the OPB, of which the Financial Times has a copy, alleges that the late Sir Bernard Scott, the former Lucas chairman, told trustees that the company would not finance any shortfall in the pension fund. The letter adds that Sir Bernard, who was also chairman of the pension-fund trustees, said: "In the event of a shortfall, some solution other than extra money from the company would have to be found."

The attitude was reiterated several years later, according to his letter, by a director who was also a trustee.

Lucas Industries has confirmed that although the company has made additional payments into the fund to improve benefits, it has not

put in money to meet deficits. The company added that the trustees had taken independent legal advice from that taken by the company.

Mr O'Leary is calling for the Lucas pension-scheme surplus to be used to increase benefits to the maximum level permitted by the Inland Revenue.

He also argues to the OPB that it is imprudent for £150m of the fund's surplus to be removed while the implications of the recent European Court ruling in Barber v Guardian Royal Exchange remained. The ruling calls for the equalisation of male and female retirement ages without indicating how that should be achieved.

Lucas's proposed move to extract money from the pension fund follows the accumulation of a substantial surplus in the 1980s, due to redundancies and a successful investment performance. This resulted in the company ceasing to make contributions into the fund from 1985, although employees continued to contribute.

The company's request for the grant of a modification order under new government rules on the treatment of pension-fund surpluses could present an important test for the Occupational Pensions Board, in the light of Mr O'Leary's challenge. The Lucas pension funds had employees' share capital of Lucas Industries at the last balance sheet date.

THE EFFECTS of the engineering unions' campaign for a shorter working week have spread widely to other sectors during the past year and will influence negotiations in many parts of industry in coming months, according to Incomes Data Services. National industry agreements in engineering, construction and the scrap metal industries for reductions from the present 38 hours a week might provide springboards for reductions elsewhere in the construction sector as well as in iron and steelmaking and the car industry, IDS says.

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MANAGEMENT

Health chiefs prescribe commercial discipline

Alan Pike reports on West Berkshire's plans to hand over non-medical support services to the private sector



West Berkshire plans include the laundry at Battle Hospital in Reading

By next spring, West Berkshire district health authority plans to have handed over the management of large parts of its non-medical support services to the private sector. The move is being watched with fascination by managers elsewhere in the National Health Service, and with apprehension by some of West Berkshire's own managers and union representatives.

Competitive tendering for services is commonplace in today's health service, and other forms of commercial activity are growing - in some hospitals the traditional run by volunteers from the league of friends has given way to swish, privately-managed shopping malls.

But most commercial involvement is for single services and West Berkshire's "facilities management" programme is the most extensive ever attempted in the NHS.

West Berkshire originally intended asking the private sector to take over the entire range of general support services - a package of activities ranging from cleaning and portering to building maintenance and clerical and secretarial functions.

When the plan was mooted, the authority's own hospital managers argued that support services which came into direct contact with patients, like cleaning and portering, should remain under in-house control.

They will - provided the in-house teams deliver the same level of efficiency improvements as the authority expects to obtain from the private sector.

Facilities management, waste disposal, laundry and linen, sterile supplies, non-ambulance transport and a new central catering unit which will supply hospitals in West Berkshire and the neighbouring East Berkshire and Wycombe health authorities now form the basis of the proposed facilities management contract.

After considering bids from a range of organisations with relevant experience, the authority selected the negotiations with P&O Total Facilities Management, part of the shipping group.

Most of the services are complete, and a recommendation to go ahead with the scheme is likely to be considered by the health authority at its next meeting.

P&O would appoint an overall manager to run the five-year contract, who would be supported by a team of about half a dozen executives in charge of areas including personnel, accounts, services, engineering and building maintenance. Robin Booker, P&O Total Facilities Managing Director, says that in total some of 150 staff positions would be filled by existing NHS managers working for West Berkshire - which covers the Reading area - or other authorities.

"Our top management would have people who understand what the business is all about," P&O, itself, through its own catering and other subsidiaries, might operate some of the services it will be managing. Others would be contracted to other companies, or new small businesses formed by groups of existing health authority employees.

"It might turn out that we have only a few people directly employed, with everyone else working in contractors. Alternatively, we might employ more," says Booker.

"Pay rates and conditions of staff would be negotiated by the contractor providing the service. But we would not subcontract to anyone who failed to offer reasonable terms and conditions."

In spite of this assurance, the plan has not found favour with unions representing the health authority's employees. They fear that there will be a loss of jobs and a decline in both the quality of services and conditions of employment.

Hundreds of the health authority's staff are likely to be made redundant under the move to the facilities management contract. Some unemployment in the Reading area - or other authorities.

The health authority hopes that the contract with P&O, which will run at least £500,000 a year, and that efficiency improvements in the services remaining in-house will yield similar savings from a £16m general support services budget.

In a bid to deliver their share of the savings, the in-house teams are likely to consider developing generic working among support staff - the "porters who also change light bulbs" approach.

P&O would provide its services for a fixed fee rather than taking a share in the savings, and both the company and the health authority believe the eventual financial gain may be greater than the target £500,000.

Some of the contracted-out services, like laundry, contain potential for income generation through taking on non-NHS work.

Kevan Jones, the health authority's director of personnel and administration, says that P&O's managers will also find opportunities for revenue in other areas engaged on the same quest for improved financial efficiency.

sible for facilities management.

"We are planning to introduce facilities management because we are in the business of providing health care," he says. "This is a business that must get maximum value for money to invest in patient care and our management where they are most needed."

"For instance, the authority has more than 400 residential properties for staff and we employ our own workforce to maintain them. We have to ask ourselves whether it is right that a health authority should be devoting resources to managing houses. Just because things have been done in a certain way since the NHS was formed in 1948 does not mean it is necessarily the best way to carry on."

This question is more than one of managerial philosophy. Health authorities are finding it increasingly difficult to attract good specialist managers in some of their non-core activities, where development opportunities are inevitably more limited than in mainstream health care management.

West Berkshire plans to set up a facilities management board, consisting of health authority members and managers and representatives of P&O and the in-house teams, which will review the performance of all contracts, monitor changing attitudes and take remedial action if problems arise.

It does not intend to follow the conventional competitive tendering formula of producing highly detailed contract specifications.

Michael Taylor, the health authority's district general manager, says that the companies consulted on the facilities management plan were disenchanted - along with many health authorities - by the bureaucracy associated with the NHS's traditional competitive tendering process.

Some have refused invitations to tender for services which they perceive as unrealistic in complexity and wholly motivated to drive down costs.

West Berkshire hopes that it has found a more realistic way of introducing commercial disciplines into the NHS. The scheme will not start before next year but, in the meantime, the authority is already receiving visits from managers in other health authorities engaged on the same quest for improved financial efficiency.

No hostage to fortune

Tim Lawrence on corporate methods of outwitting kidnappers

Last month's spate of kidnappings involving employees from Thomas Cook, Tesco and the Post Office has considerably "sharpened" corporate minds to the risks of hostage-taking, according to Ray Anning, chairman of Securicor Consultancy.

Securicor itself had its mind sharpened when the wife of one of its drivers was taken hostage in Essex last December and the kidnappers forced the husband to hand over more than £2m.

"Criminals have always got a market lead, and we never know what the competition is up to until it is a hostile bid," says Mike Hoare, a consultant. "Hostage-taking is the latest method to have evolved among the criminal fraternity."

Senior executives are receiving high-level protection, company buildings are covered by closed-circuit television and safes are impossible to pick and immune to explosives, criminals have devised new ways of getting access to cash. They have found that targeting a manager who has access to large amounts of money, and subsequently kidnapping his family until a ransom is paid, is one way of getting round security procedures.

Gerry Mars, a specialist in management and criminology at the Cranfield School of Management, predicts there will be an increase in imitations. "You start to see somebody having an idea and if it works, the method becomes more routine and there is a growth in activity."

According to Kelvin Hard, a consultant in organisation and human resources at Coopers & Lybrand Deloitte, "there is certainly a degree of panic in middle management about this increase in hostage-taking and at higher corporate levels there is recognition of the need to review procedures," he says.

Companies which handle large amounts of money should identify which employees are most at risk from kidnapping, according to security consultants. They should reassess their cash-handling methods to minimise the number of people at risk and the amount of risk they face.

Procedures to minimise risks at work include: non-accessible cash deposits; more frequent

cash collections; a dual key arrangement whereby two keys carried by two people are needed to gain access to cash; and a time-overlock system, whereby the safe is automatically locked outside business hours.

At home, locks, alarms and exterior lighting can be used to deter kidnappers and families should be on their guard when answering the door and answering strange telephone calls. A secure room with an independent means of communication such as a cellular telephone could provide a valuable refuge.

Vehicles should be protected by installing computerised tracking systems, which can be used to monitor the vehicle and its movements. Alarms connected to the police. Routes should be varied regularly.

Families - especially wives and children who are likely to suffer particularly from the trauma - should be briefed about the risks of kidnapping and the tactics the kidnappers are likely to employ. If the victims understand the kidnappers' mentality they are less likely to be terrified and will be able to defuse the tension by meeting the kidnappers' demands.

However, the introduction of these security measures can cause further problems, according to Hoare, because the more employees are protected, the greater the risk they will be in.

For instance, when a time-lock device is in use, "if the kidnapper can get the vehicle off the road for long enough then the time lock will come off. All you could be doing is to make the kidnapper last longer," says Hoare. Also, while educational seminars for families and advice to drivers to vary their routes costs relatively little, sophisticated equipment, such as alarms, is much more expensive.

As a result of the incident involving one of its drivers last December, Securicor showed a training video to all its employees about what could happen and what their reaction should be. Mike Waller of Securicor Consultancy admits that while alarms are installed in the homes of the company's senior executives, the cost of providing similar protection for

Securicor's 40,000 employees would be "astronomical".

Companies will have to consider a range of factors before deciding whether the risk of a kidnapping outweighs the cost of effective security, according to Philip Topping, director of the Centre for Risk Management at Cranfield. These factors include the likelihood of the victim suffering long-term trauma, what a company's efficiency, including the knock-on effects of a period of absence, and the ransom itself.

There is also a possibility that this ransom might take the form of industrial sabotage, especially with information technology companies, where the pace of product change is frenetic and the need to keep up with competitors imperative.

Image must also be taken into consideration, says Topping. Kidnappings of employees in companies which build their reputation on security could undermine public confidence.

He believes that companies will only adopt preventive measures when it becomes economic to do so. So far there have not been enough kidnappings to convince companies to take sufficient action, he says.

There is one final dilemma for companies to confront. If you collaborate with a hostage-taker once then he could well return a second time. Simon Armitage, a security consultant at Control Risks, says that "the prospect of successful law enforcement action, in the interests of removing the threat, is extremely important. However, the greater the threat, the more likely the kidnappers are to return for the family involved. In this context, adequate preparation and training of staff and employees, is of great importance."

Nevertheless, three people have been charged in connection with the kidnapping of the Securicor manager and Hard says that there is generally a high detection rate for kidnappings. Ian Johnson, another consultant, is equally optimistic. "These things need not go on that long. It is not as though we are in Sicily or Lebanon, where kidnappings have been going on since the year dot."

URBAN DEVELOPMENT

The FT proposes to publish this survey in November 11 1991.

The FT is read by 11% of Chief Executives of Europe's largest companies who expect their spending on premises/industrial sites to increase in 1992. The FT is also the leading daily publication for reaching relocation decision makers in the UK. This survey will be of vital importance as an advertisement medium. To receive the editorial synopsis and advertisement details, contact:

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Data source: Chief Executives in Europe 1990 FT Property Decision 1990

FT SURVEYS

EASTERN ELECTRICITY

EASTERN ELECTRICITY plc

The result of a poll conducted by Eastern Electricity Bank PLC, Registrar's Department at the 2nd Annual General Meeting of Eastern Electricity plc held on Thursday, 27 September 1991 at the Wembley Conference Centre, London is as follows:

Resolution 7

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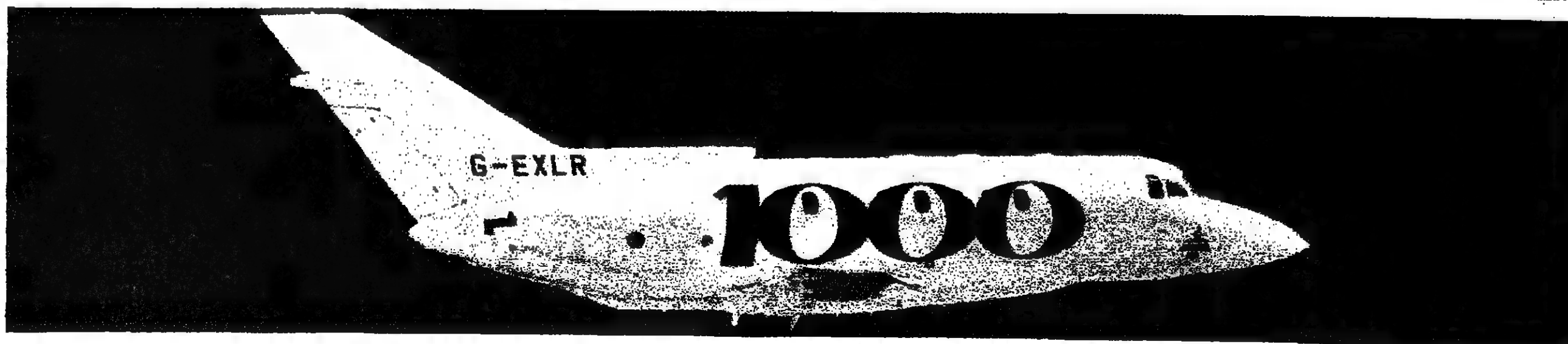
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ARTS

Tippett's New Year

BBC2 & RADIO 3

BBC2's big music package on Saturday evening afforded a double salute to Michael Tippett: the film specially made for television of the latest Tippett opera, *New Year*, preceded by an hour-long portrait entitled *Songs of Experience* (made at the time of the 1989 Houston Festival).

The *New Year* relay, simultaneously offered on radio, used the forces of the 1990 Glyndebourne run cast led by Helen Field (Jo-Ann), St Hill (Donny) and Kim Begley (Pelegri) plus the LPO and Glyndebourne Chorus conducted by Andrew Davis.

Musically at least, the performance was of enormous distinction: one noted with surprise that the music, naturally, was not as good as the situation demands were now sitting in the pews, how confidently and easily all the men were dealing with the

thornier passages of Tippettian verbal cliché.

Had this been a radio relay alone, the lover of this whacky, wonderfully original operatic fantasy would have had only grounds for rejoicing. The difficulties came in with the film aspects. They should not have, since Tippett's operatic vision has been transferred to the small screen with particular admiration Nicholas Hytner's film of *The Marriage* and Eliot's *Marriage*, both in Channel 4. Moreover, *New Year* is almost a product of television: almost all its influences, from the impressions of brutalised modern city life in its images, were directly gleaned from the composer's nightly habit of watching the news.

But something was lost in the adaptation and transfer as undertaken by

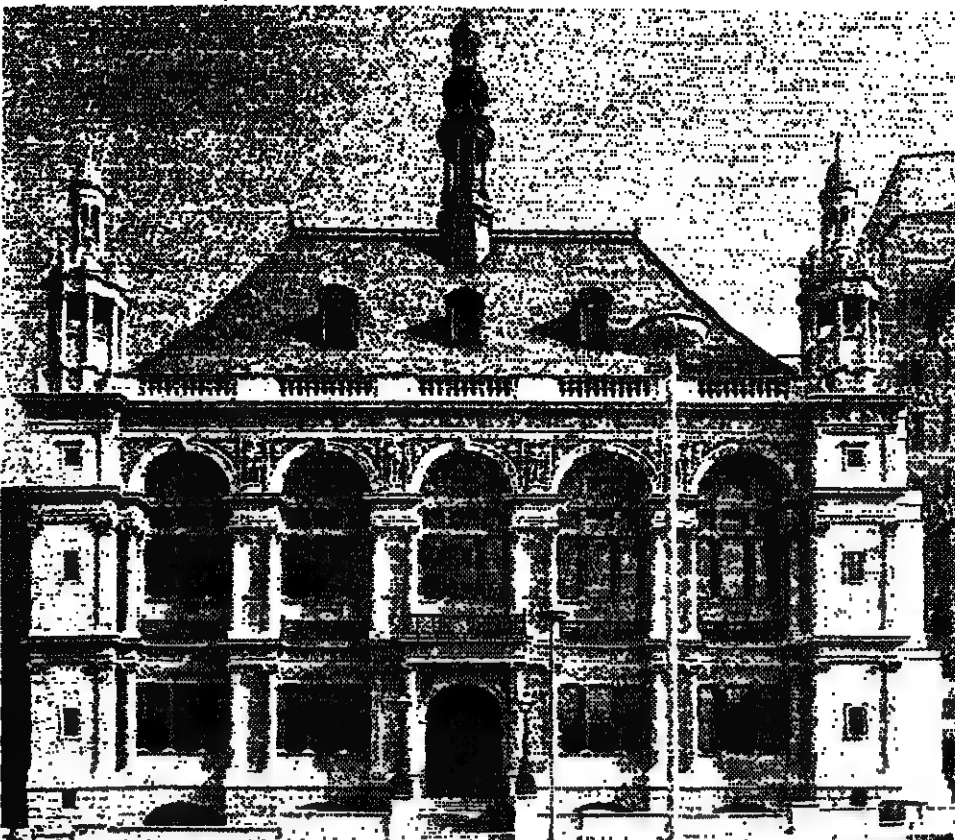
the film's joint directors, Dennis Marks (BBC TV's Head of Music Programmes) and the American choreographer Bill T. Jones. What worked in the theatre as a miraculous melange of sounds and influences, daily naive, comic, poetic and radiant by turns, came across on screen as dramatically gaudy, turgid, and dangerously half-baked. The failures lay in design and direction: reliance for the moments when the future (Nowhere Tomorrow) arrives by ship to the present (Somewhere Today) on pop-video graphics so tawdriy second-hand that one gawped at the cheap-and-nasty ghastliness of it all.

Equally saddening was the failure to come to real artistic grips with the collision of worlds that the opera's central crisis. The film's aesthetic seemed to be the big

crowd demanded by the New Year revels of Act 2, since the metallic walkways in which the opera was penned gave no sense of any longer city perspectives. The close-ups of the singers (and their make-up) were uncomfortably judged, the characters saddled with nightmarishly awful expressions. One must have been increasing longing the snatches of the Peter Hall stage production shown during *Songs of Experience*: how much more fully it captured the multi-perspective of Tippett's invention, how much more it looked (even if only briefly glimpsed) as film.

I cannot swear that the innocent viewer who turned upon this showing will have been put off Tippett's opera for life. What I do insist, however, is that it represents an opportunity badly

Max Loppert



J.P. Morgan's new HQ on the Embankment: the old City of London boys' school

ARCHITECTURE

Bankers opt for a classical front

Banking nowadays is very much a matter of appearances. Invisible earnings need visible surroundings and when a bank of the quality and prestige of J.P. Morgan opens an important new London headquarters, it is both a banking and architectural event.

Morgan took the unusual course of buying a prominent building on the Embankment with sufficient adjoining space for a large new office facility. The building, the old City of London School, was vacated in July 1989 when the City built new school premises further downstream in Queen Victoria Street, and is a key landmark on the riverside by Blackfriars Bridge.

It was built in 1881-2 to the designs of architects David and Emmanuel. It is a giant two-story Portland stone building with twin columned towers and a high central spire on the apex of a steeply pitched slate roof. There are five great arches carried on a double order of coupled columns; the great windows are recessed behind these arches and they light the enormous school hall - a space of intimidating grandeur. Only the headmaster, the sixth form and the prefects were allowed to use the main entrance on the Embankment. Morgan intends to continue this tradition, only using the riverside entrance for ceremonial occasions.

The new entrance to the bank is to the west side on John Carpenter Street and it marks the link between the old and new. The whole project, masterminded by the Building Design Partnership, comprises two separate new blocks, known as the Main and the Island buildings. The Main building is a six-story granite faced block - almost gigantic in scale. The much smaller neighbouring new building looks like a mere puppy alongside.

The whole neighbourhood between Fleet Street and the Thames is part of the Whitefriars Conservation Area, which a mere pedestrian may find hard to believe as he walks past solid palaces of new office buildings. There are a few Edwardian neighbours in blushing brick, but the density of new commercial palaces suggests a latter day Florence rather than an intimate jumble of City streets. Down Dorset Rise you see only new buildings and a view across the river to the hideous headquarters of Sea Containers.

The long side views of Morgan's building continue the impression of a Florentine palazzo with a large overhanging cornice. The architects describe the approach as "being disposed toward the principles of classicalism because of the tight grid-like nature of the surrounding streets the passer-by receives only oblique views of the facade."

The long west facade is both classical and innovative of the formal organisation of the spaces within. The whole elevation is controlled by a giant Doric entablature with the trading

occupying the piano nobile supported by a series of large Tuscan capitals. The building is of the 20th century - using classicism to evoke dignified solidity and a sense of integrity. At the important corners of the buildings facing the river, the buildings are topped by classical pergolas. The strong structure of the whole building is marked, not by classical traditional stone detailing, but by modern supports for a projecting metal canopy which is in fact a maintenance walkway.

The building is deceptive. There is more than a suggestion in both the rough and smooth granite of solidly heavy walls. But it is an illusion. The walls are prefabricated panels hung on a steel frame. If you look at or feel the building carefully there are soft mastic joints and a sense of the thinness of the materials. The inevitable visibility of the building's structure is any image of a Cyclopean palace.

Inside the new building there is nothing that can be said to be powerful presence of the former school hall. It is now beautifully restored and approached by the old grand marble stairs. The walls are covered in a mosaic of scholarly history. Mosaic floors, mahogany and walnut woodwork are now gleaming. Fireplaces and stained glass windows have been cleaned and repaired. The hall itself is 80ft high and the huge timber roof recedes into darkness. School boys who were brought to their terrified knees at morning prayers by the sheer scale of the space have been replaced by conferring businessmen and traders whispering more materially focused prayers.

Inevitably the decorative richness of the old building throws into relief the functional and basic nature of the interior of the new offices and trading floor. It can be no coincidence that the Morgan executive who showed me round referred to the new building as "the factory". The huge trading floor with its advanced technology lift screens and service elevators represents the last word in banking and communication technology. Some 280 traders spend their days enjoying an almost school-like sense of camaraderie - more officially described as "management synergy".

Technology is not the only thing that is in Lloyd's City headquarters - instead it is somewhat suppressed into a world of underground rooms, artificially lit spaces and flickering screens. Much of the pressure to put the technology underground comes from the planning of the St. Paul's heights regulations - which are the main factor determining the low profile of this well known palace of commerce. Morgan's classical suit of outdoor clothes is an appropriate dress - for a modern and polished building.

Colin Amery

Hamlet

MERMAID THEATRE

Hamlet is a very Japanese play. It is not just the formality of the court, nor all those corpses that litter the stage at the end. There is also the search to identify the corruption that goes with something indefinably rotten in the state of Denmark. Ophelia, too, strikes one as a Japanese figure as she strews flowers on the way to her watery grave.

Having said that, however, *Hamlet* in Japanese is still pretty hard-going for those who do not understand the language.

This Kabuki production at the Mermaid, part of the Japan Festival in Britain, relies heavily on text. It may not be enough to think that if you know the Shakespeare version inside-out, following the words does not matter. For this is not, nor is it intended to be, a straight translation. There are some notable omissions among the minor characters, for example, and when you have the same actor (Matsusaka Onoe) playing Hamlet, Ophelia and Fortinbras, you are not easily on recognisable territory.

Nor is it enough to think that if you have seen a few Kabuki productions before, you can rely on enjoying the visual side, the style and the music. This *Hamlet* is too deep for that. By the end of the first half you may be wondering what you let yourself in for.

It is in the second half that, at least for a British audience, the production begins to shine.

The reason may be that that is when the action starts to happen: certainly the stage effects come into their own. The king confesses his guilt, but admits that he cannot give up the prize. A whirlwind will o' the wisp

light is dangled in front of him. Ophelia goes mad. That is a natural for the Japanese style. The killing of Polonius in very well: no more than a wretched rash intruding fool.

True, not all that much seems to be made of the gravediggers' scene. Laertes does not jump in. But when you get to the final duel scene, the suicides and the killings, it is Japan all the way. Hamlet actually kills the king - in a move that made me turn my face away - with a Japanese sword through the mouth.

The formality of the court has been well done throughout. It is at its height in the duel, which seems an almost natural and inevitable end. Possibly the production then dwells a shade too long on Fortinbras taking over. I rather preferred the recent Romanian production where the new king, as a man of power, was automatically seen as a villain just like those who had gone before.

Still, that is a small matter. The formality is helped by the use of screens which half-conceal the musicians and give the additional atmosphere of a court where everyone watches everyone.

Should you see it? Yes, if only out of curiosity and a willingness to learn. Appreciation grows as the play goes on.

One looks forward to *Leor* which, you could also say, is a very Japanese play, and also to *Faust*. What on earth will the Tokyo Globe make of that? These productions follow in the next few weeks.

Malcolm Rutherford



Somesgoro Ishikawa as Ophelia (foreground) with Taneosuke Sawamura as Gertrude (left) and Matsusaka Onoe as Claudius

Le Vaisseau fantôme

GRAND THEATRE, GENEVA

The first production of the new opera season at Geneva, mysteriously announced as Wagner's *Le Vaisseau fantôme*, was in fact *The Flying Dutchman* in the original German. It was played straight through without interval, an arrangement which should make the whole work resemble an extended ballet with the actual ballet in the middle as the kernel - an idea the various reasons for wholly abandoning this occasion.

Clearly producer Franz Strosser and conductor Christian Thielemann were not aiming at the kind of naturalistic staging - howling winds, heaving seas and ghostly mariners - that thrilled audiences in Wagner's time. Everything on the stage was pared down to a minimum of the ghostly crew coming during the overture. The Dutchman's ship, the spectral sea and the sea itself were invisible - a yard or two of blood-red canvas would have cheered up the prevailing grey. The Dutchman's ship was out of sight in the wings. All we saw were a few hawyers and some quayside

Mary and the maidens did not spin but mended sails. This was a good idea, but it left a case for slightly amending the last act moments to avoid the last act's "Hum and whirr, good little wheel" they sang (in German). I thought, maliciously careful emendation. Costumes (by Patricia Cauchetier) were vaguely mid-19th century, the Dutchman in a loose overcoat, and the girls in

The first two acts, designed by the producer himself, gave the right, austere background for the conception of the opera: the interior with high walls, a row of low windows and a huge black stove, was particularly satisfying. The last act by comparison looked haphazard: it was not clear where the relayed vessel of the ghostly crew was coming from. With some hint of a dramatic phantasmal sterner banished, Strosser's notable gift for devising meaningful and effective, relative positioning for his principals turned them into figures, fraught and

In the darkness pit the overture, so

carefully detailed by Thielemann and the Swiss instrumental players, gave an indication of what was to come: a serious, rather slow reading with crystalline textures, long, pregnant pauses and, for this usually loud opera, the dynamic levels. The storm music was more suited to Mendelssohn's *Midsummer Night's Dream* than to Wagner's North Sea. In the big choral ensemble of the last act the pace slowed, never regaining momentum.

The first two acts, designed by the producer himself, gave the right, austere background for the conception of the opera: the interior with high walls, a row of low windows and a huge black stove, was particularly satisfying. The last act by comparison looked haphazard: it was not clear where the relayed vessel of the ghostly crew was coming from. With some hint of a dramatic phantasmal sterner banished, Strosser's notable gift for devising meaningful and effective, relative positioning for his principals turned them into figures, fraught and

Linda Plech, the Senta, has something of the compelling presence of (in these German ways) Senta in *Le Vaisseau fantôme* with much of her intensity at

phrasing and delivery. The voice changes colour abruptly; a certain glassiness, almost a whine, used as the expression of some splendid full notes, threatens to become a mannerism. Miss Plech did nothing dull or inept. Her Heppner's Erik is a character that necessary but inconvenient figure into a real, even sympathetic, person.

When he is caricatured as a greedy, grasping capitalist, Senta's father Deland seems a bore. Hans Tschannmer, young enough to pass for her brother, played him simply as an insouciant opportunist. The role gains immensely by being sung, as it was here, by a true *basse chantante*. Ferdinand Sella made a real character of the sleepy steersman, Jean Laforgue's excellent chorus was reinforced by the "Ensemble vocal bulgare". There was mild booing from the stalls for the producer but by the staid local standards the reception was friendly. Swiss reticence is a great advantage - audiences are blessedly still and quiet.

Ronald Crichton

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

BERLIN

MUSIC AND DANCE

Radio Stadtensemble in Vespri
Ballet tomorrow in the Sun John
Cranston's ballet *The Taming of the
Shrew*. Wed: Fiddler. Thurs: Coal
fan waltz. Fri: Carl Orff's *Die Geigen
und die Aulen* (East Berlin 2004 762)
Schauspielhaus 19.30 Ferdinand
Lelner's *Die Helden*
Symphony Orchestra in *Die Helden*
Haydn's *Die Helden* in *Die Helden*
Hermann's *Die Helden* in *Die Helden*
Lang
mezzo soprano and Angelica May
cello. Thurs: *Die Helden* in *Die Helden*
Vladimir Ashkenazy conducts
Mahler's Third. Sun: Claus Peter
Flor conducts Haydn's *Die Helden*
(East Berlin 2272 261)
Philharmonie Kammermusikensemble
20.00 Alban Berg Quartet in a
programme of Mozart, Berg and
Brahms. Tomorrow: Natalia
Gutman and Eliso Wolkstein play
Tchaikovsky's *Die Helden*. Wed,
Thurs, Fri and Sat: Harmoncourt
conducts the Berlin Philharmonic
(West) Berlin 2614 383)
Komische Oper 19.30 Ballets by
Härd Wandtke, Dietmar Seyffert,
Volker Tietböhl and Linde
Posterny. Wed: *Die Helden*. Thurs:
Thurs: *Die Helden* Frau. Fri:

Day and Pag. Sat: La bohème. Sun:
Carmen (East Berlin 2292 880)
Dance Opera 19.00 Ballet of the
Dance Opera in *Die Helden* by
Balanchine. Wed: *Die Helden* by
Pella/Oleg Vinogradov. Tomorrow
and Fri: new production of *Die
Zauberflöte*. Wed and Sun: Faust.
Thurs: Aida (Berlin 2411 249)

THEATRE

East Berlin: this week's repertory
at the Berliner Ensemble
with a Kurt Weill evening tonight,
followed by *The Threepenny Opera*
by Kurt Weill. Wed: *Die Helden*
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FINANCIAL TIMES

NUMBER ONE SOUTHWARK BRIDGE, LONDON E14 4PH
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Monday September 23 1991

Italy's need for reform

European country has proved the prophets of doom wrong more often than Italy. Repeatedly, in the years, it has appeared to be the throes of insoluble crisis. Every time, the country's infinitely ingenious politicians have managed to patch yet another coalition - Italy is now in its 50th post-war government - but only at the cost of delaying urgent structural economic reforms.

This failure to pass the net, which has been masked by an ostensibly good economic performance, Italy has enjoyed a period of rapid expansion. Through growth fell to 1.5 per cent in 1990, the latest report on Italy by the Organisation for Economic Co-operation and Development forecasts that it will pick up to 2.5 to 3 per cent in 1992.

Many other industrialised countries, particularly the UK, would be envious of Italy's economic and monetary union with such a prospect. The OECD, however, rightly points to the structural weaknesses of the Italian economy. It gives a stark warning that Italy must quickly pull up its socks if it hopes to join the European economic and monetary union as an equal partner.

Italy has achieved the present

EC rates of inflation, unemployment and levels of public

debt. The jobs rate, at 11.5 per cent, is more than

twice as high as the average in the other major OECD

countries. Inflation, at 7 per

cent, is double that of Germany and France.

Public spending

Most worrying of all is the

rapid expansion of public

spending and the persistently

high budget deficit. In 1990, Italy is the only

country where the ratio between public debt and gross

domestic product has exceeded

100 per cent and is still rising.

It would be unjust to accuse

the government of doing no

work at all to remedy this dire

situation. The decision to

join the euro zone and the

European exchange rate

mechanism last year, together with

the removal of remaining capital

controls, has kept the lira

strong and led to some narrow-

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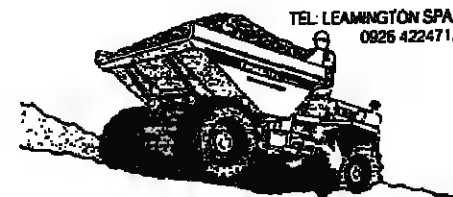
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Monday September 23 1991

THE FINANCIAL TIMES LIMITED 1991

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INSIDE

Hawker Siddeley close to rail sale

Hawker Siddeley, the UK engineering group which is fighting a battle to buy BTR, is close to selling its rail division. Negotiations over the sale of the division, which is a source close to the company, are advanced, according to a source close to the company. Page 12

Spate of bids raises hopes

The recent spate of takeover bids in the UK has raised hopes of increased activity in the syndicated market, as the bidding companies will turn to the syndicate market to fund their acquisitions. The bid by BTR for Hawker Siddeley could lead to a large syndicated loan. Page 12

Williams nears US purchase

Williams Holdings, the industrial conglomerate which launched a hostile bid for BTR, is close to buying the US fire protection arm of Rockwell. Page 13

MCC sale to reduce debt

Maxwell Communications Corporation, the heavily-indebted publishing and media group, is selling its loss-making US business and real estate arm to Thomson Professional Publishing. Proceeds from the sale of Maxwell Macmillan International and Business Publications Publishing will cut MCC's debt. Page 18

Faithful have been rewarded

Following a period during the early summer when belief in European bond market convergence was severely tested, the market has rallied strongly. Page 22

Mediobanca falls 5%

Profits at Mediobanca, the Milan-based merchant bank, fell by 5 per cent in 1990-91, largely due to a write-down on some holdings and a decline in special reserves for capital. Page 18

Fall in demand hits Asoo-UM

Asoo-UM, the construction materials supplier, has seen a sharp decline in demand in the car and building industries for a sharp swing into the red. Page 11

Pan Am names president

Mr Russell Wray, a senior executive at McDonnell Douglas, has been appointed president and chief executive of Pan Am. Page 11

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Anglo United wants to buy British Coal

By Robert Peston and Roland Rudd

ANGLO UNITED, owner of the Coalite smokeless fuel business, has proposed that it buy British Coal, the coal producer which the UK government plans to privatise should it win the next general election.

The offer, which is being examined by the Department of Energy, provides solutions to the enormous difficulties of a privatisation outlined by N. M. Rothschild, the merchant bank advising the government on a sale of British Coal.

A confidential report by Rothschild, recently sent to the UK Department of Energy and the UK Treasury, states there will only be a "remnant industry"

with an "unpredictable income earnings stream" if British Coal does not sign supply contracts with its main customers, National Power and PowerGen, the electricity generators, by 1992.

Current contracts with National Power and PowerGen, which most of British Coal's output, expire in March 1993. Rothschild has told the Treasury that if British Coal does not sign medium-term contracts by 1992, up to 50 pits would have to close and 45,000 miners would lose their jobs. The corporation would be left with no more than 10 pits and less than 15,000 miners.

Rothschild has in effect presented two

unpalatable alternatives to the government: either it must intervene in the commercial activities of the recently-privatised electricity generators, or it must force a massive programme of mining lay-offs.

Apart from Anglo, it is understood that Hanson, the conglomerate, and RTZ, the mining group, have both told the government they would be happy to buy all or part of British Coal. But Anglo has told the government it is prepared to take control of British Coal even if no contracts with the generators have been signed. It would also be prepared to take on the responsibility for closing pits, rather than forcing the

government to streamline the industry prior to privatisation.

Anglo has been working with consultants on the possible acquisition of British Coal since 1988, when it bought Coalbrookdale. A purchase by Anglo could take place as soon as next spring. Under its detailed proposals, a new company would be created, British Coal PLC, which would acquire Anglo and British Coal's assets by making a takeover offer of shares. In effect, this would be a reverse takeover of British Coal by Anglo, although it would not be taking on all British Coal's liabilities.

Many of the new pits in British

Coal PLC could be sold to the public, satisfying the government's preference for widening ownership through privatisation. The new company would minimise the debt burden in the merged company. British Coal's huge potential liabilities - for pension and other industrial injuries, subsidence and reclamation of disused mining sites - would not be acquired by Anglo but would remain in the public sector. It has been compiling a list of options on how to sell British Coal which it will give to the government by the end of the month.

This is the story of a most improbable boardroom coup, led by a man who, aside from his role at the company in question, was completely unknown until early last year to the public. Backing him, his investment advisor, company financial difficulties of its own and his former business partner was the subject of civil claims by his former employer.

Yet, Holmes Protection Group - the London-listed, but US-based security group - has so stunningly failed to win the confidence of its institutional investors that the improbable coup appears on the verge of success. Tomorrow, shareholders will decide whether to accept proposals from Mr Eric Frank Kohn, chairman of Barons Financial Services (UK) - and owner of 0.53 per cent of Holmes - to elect a board which will appoint him acting chief executive officer and vice-chairman.

How Mr Kohn came near to success is a marvel, even to some of those institutions which now say they are likely to support him. Yesterday, Mr Kohn said 43 per cent of shareholders would vote with him and that more support was pouring in daily.

A recent Dun & Bradstreet report on Mr Kohn's company, Barons, gives it a rating of M4. This indicates "a financial strength which is negative and an overall condition which is poor". The report describes the company's trend as "down" and urges that guarantees be sought by those extending credit.

Meanwhile, Mr Kohn's former partner in Barons, Mr Brian McHugh, has been the subject of civil suits from Greyhound Dial Corp. Mr McHugh had been head of Greyhound's financial and leasing subsidiary. He was accused of having made improper loans to shipowners. In March 1990, Mr McHugh was the subject of a so-called Mareva injunction freezing his assets.

Kohn said, "I know of his partner's activities, although he says he has heard vague unsubstantiated talk of problems but he has entered the partnership. Upon learning of the Mareva, Mr Kohn

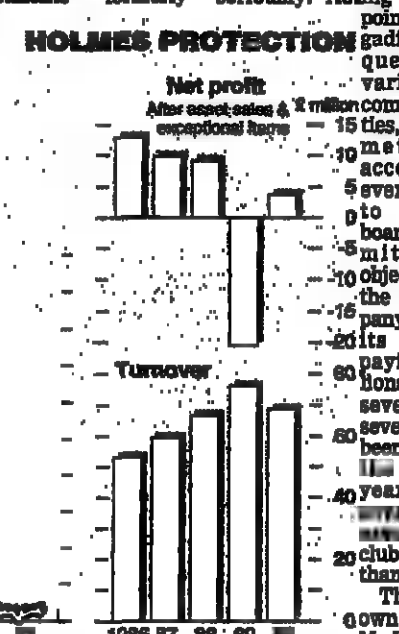
Holmes Protection faces an improbable coup

Norma Cohen and Jane Fuller explain a marvel

Mr Kohn immediately took steps to end the relationship and by September 1990, Mr McHugh was no longer associated with Barons. Mr Kohn acknowledged that the firm's Geneva-based parent, half of which was guaranteed by himself, the other half by Mr McHugh.



Share price



Mr Kohn's relationship with Barons was a complex one. He had been a former US Securities and Exchange Commission Commissioner. Mr Kohn said he only met Sir Ian four months ago through a mutual friend. He had been a former US Securities and Exchange Commission Commissioner. Mr Kohn said he only met Sir Ian four months ago through a mutual friend. He had been a former US Securities and Exchange Commission Commissioner. Mr Kohn said he only met Sir Ian four months ago through a mutual friend.

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won the admiration of several key institutions who say his warnings were proved correct. For instance, he was asked to replace him on the board, which he did in October 1990. By the time Mr Kohn left, Barons had found a chairman who had the support of the institutional shareholders, Mr Thomas Mayer, of Thorn EMI.

After Mr Kohn left the board, the company's fortunes went from bad to worse. It is currently in default on a £100m loan and is asking shareholders to approve a restructuring that requires the sale of all businesses except the New York-based operation. It will also give lenders a 33 per cent stake in Holmes in exchange for a write-off of £30m in debt. Last week it reported a sharp drop in turnover for the first six months of this year and a net loss for the period and said it was still cancelling contracts. Yesterday it said it had incurred after-tax losses of 2p per share for the six months ended June 30, compared with year-ago earnings of 4p per share.

However, if 1990 earnings are adjusted to reflect the sale of two subsidiaries, earnings would be a net loss for the period and said it was still cancelling contracts. Yesterday it said it had incurred after-tax losses of 2p per share for the six months ended June 30, compared with year-ago earnings of 4p per share.

Mr Kohn said that he has no formal business plan to reverse the fortunes of Holmes other than a promise to achieve better terms from lenders and to improve marketing efforts. While saying they believe that Mr Mayer is on the right track, critics of him for failing to come to grips with the company's problems quickly.

Maus Frères asks adviser to plan sale of assets

By William Dawkins in Paris

MAUS FRÈRES, the family-owned holding group, has asked Goldman Sachs, the US investment bank, to advise it on possible asset sales, including that of Au Printemps, the Parisian department store group it controls.

However, the firm has not yet made a decision on which assets, if any, to sell, said a spokesman for Goldman Sachs. Disposal of part or all of Au Printemps, valued at just over FF60bn (\$1.04bn) on the stock market, was just one of the options facing Maus Frères, he emphasised.

Speculation about a disposal of the group's assets is the latest in a series of moves when Maus Frères' US retailing subsidiary, Bergère, sought legal protection from creditors pending a rescheduling of \$900m worth of Bergère debt, agreed by a consortium of US and French banks earlier this month.

Apart from its own stores, Au Printemps' main assets are a 54 per cent stake in the La Redoute Catalogue mail order business, which in turn owns Empire Stores, the UK mail order business acquired in May.

An Printemps' profits fell 42 per cent last year because of a decline in exceptional gains. Maus Frères owns 45.3 per cent of the French group's ordinary equity, but 64.4 per cent of the voting rights.

The sharp rise of Japan's trade surplus this year, after four years of steady declines, has all the ingredients for the remake of a horror movie classic.

The chief question on all the articles (economists) lips is: after rising from the dead, how soon can the monster be killed off again? The answer: the THING has power to spare.

The resurrection of the surplus, which was 68.4 per cent higher in August alone compared with last year, has been attributed to many "special" factors, such as the strength of the yen or the fall in oil prices.

Yet a combination of enough special factors can add up to a trend that could be very persistent and extremely annoying to Japan's trade partners.

The relentless rise of Japan's trade surplus in the last decade to a peak of \$28.7bn (customs cleared) in 1987 was the source of fierce international arguments that led Japan finally to adopt strong, and successful, measures to reverse the trend.

Last year as a result, the same figure declined to just \$12.1bn.

Yet this year these good news figures have come unravelling.

Japan's trade surplus is soaring again, and if some economists are right, all the old tricks will be broken, perhaps as soon as next year, when the trade surplus by some estimates may approach \$20bn.

Japanese trade surplus returns to haunt us

As a result the surplus fell from 4.7 per cent of gross national product in 1987 to 1.2 per cent last year.

The plenty of evidence is now emerging that the restructuring of the Japanese economy may not have been as thorough as hoped for.

The Japan Development Bank, for example, last week issued a report on the changing demand patterns that lay behind the rise in imports to Japan during the period.

The report found that demand for imports during the last few years of the decade was increasing at roughly twice the pace of the increase in national income.

Early in the decade, imports and national income were increasing at the same rate. In economic vocabulary, in other words, the demand elasticity of demand for imports had roughly doubled.

This in itself seems to have been the sort of restructuring that the government hoped to bring about, yet a look beneath the figures raises serious doubt.

In fact, the only category of imports that saw an increase in the income elasticity of demand was fossil fuels.

Japan had let slip its much vaunted programme of saving energy. True Japan was also importing many more manufactured goods, such as luxury cars, during the period.

These imports grew roughly three times faster than the

A half-point point in the growth rate in last year would have been the surprise.

The report has, none the less, been partially overtaken by events because Japan's rate of economic growth has slowed sharply to an annualised rate of just 2 per cent in the second quarter of the year compared with 4.7 per cent in the first quarter.

The slower rate of growth depressed demand for imports and gives Japanese manufacturers a strong incentive to look overseas markets. And although the yen value of exports is still terribly inspiring, the dollar values that are required by trade partners are still pretty good.

For example, the yen value of exports rose by just 1.6 per cent in August compared with a 1.1 per cent rise in dollar values.

But the yen, the domestic currency, has fallen in value compared with last year and an expected revival of demand from the US, Japan is set for a string of monthly jolts as trade figures are announced.

The question is how long they will persist.

Although the government still believes the economy will grow at 3.8 per cent in the year to the end of March, many private economists are lowering estimates to around 3 per cent. There are also widespread predictions of further falls in the value of the yen.

This increases the dollar value of exports, but is unlikely to seriously damage the competitiveness of Japanese exports because of the high value of manufacturing investment in the yen.

Mr Stephen King, an economist at James Capel, argues that the effort to curb the trade surplus by stoking domestic demand was always doomed to failure. Only a sharp reduction of personal savings in Japan that would be encouraged, for example, by loosening controls on construction, is likely to work, he says.

Since a big sell-off of agricultural land is not even on the political agenda, he says, more thrills in come.

Chairman of BAe under pressure to step down

By Paul Smith, Aerospace Correspondent

PROFESSOR Sir Robert Smith, chairman of British Aerospace, is coming under increasing pressure from non-executive directors and City institutions to step down.

Mr Graham Day, head of BAe's defence divisions and chairman of Cadbury Schweppes, is believed to be the favoured successor.

However, BAe responded yesterday to reports of growing City disenchantment with Sir Robert Smith and a possibility of a boardroom coup against him with a wall of silence.

BAe is a groundswell building up the Professor Smith's removal, following BAe's worse-than-expected financial results and the badly mismanaged launch of a \$432m (JPY100) rights issue.

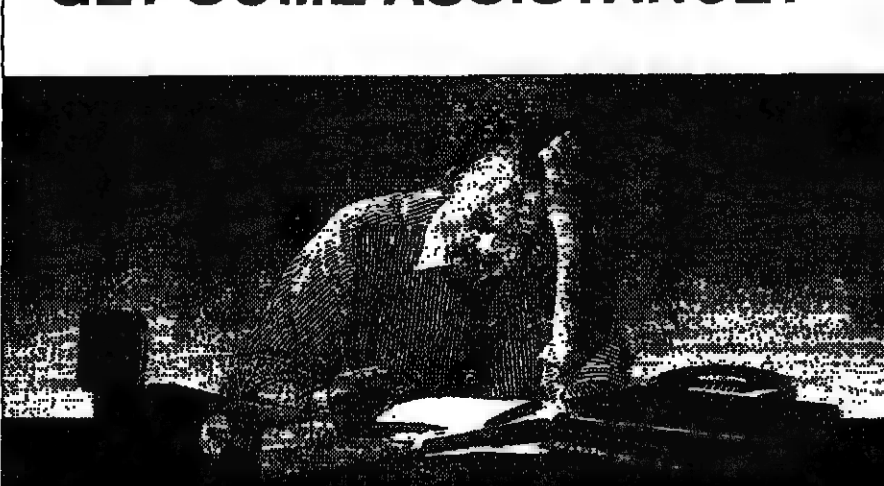
Several names have been mentioned as possible successors, including those of Sir John Nott, the former defence secretary, Sir Allen Sheppard, chairman of Grand Hotels, and Sir Graham.

But there are growing indications that, should Professor Smith step down, a candidate from within the company, like Sir Graham Day, is likely to be the preferred solution.

However, many City and aerospace industry officials expect Professor Smith to put up a tough fight to stay. The source said that the professor was likely to fight to defend his reputation.

The company, one of Britain's biggest manufacturing groups, has been hit by the downturn in all its core businesses. The company is currently forecasting a sharp fall in pretax profits this year from £1.1bn last year.

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COMPANIES AND FINANCE

Profits fall 5% to L220.4bn at Mediobanca

By Haig Simonian in Milan

NET PROFITS at Mediobanca, the Milan-based merchant bank, fell by 5 per cent to L220.4bn (\$170.2m) in 1990-91, largely due to a L121bn surge in write-downs on securities holdings and transfers to special reserves for capital losses.

Overall, the bank made transfers and write-downs of L233.4bn, against L138.1bn the previous year. Despite the write-downs, the dividend is being held at L200 a share.

Gross of all transfers, earnings amounted to L233.5bn in 1990-91, against L252.3bn.

The bank revealed a 31 per cent rise in the value of its holdings in other companies.

It is believed the bank has been building up its position in Generali, Italy's leading insurer, in which it formerly had a stake of around 8 per cent.

Lending remained broadly stable at L12.881bn, despite this year's downturn in the Italian economy. Funding, which

derives mainly from certificates of deposits and bond issues, rose by 6.5 per cent to L18.67bn.

The bank announced that Mr Cesare Romiti, the managing director of Fiat, would be joining its board following the conferment of a lifetime senatorship on Mr Gianni Agnelli, the Fiat chairman.

Under Italian law, Mr Agnelli, who has already stepped down from the board of Credito Italiano, must give up his position at any financial institution where he holds a directorship as a result of his new political position.

● The Italian treasury has confirmed that the first batch of applications for repayment of withholding tax on government bonds for eligible non-residents had been processed.

Reports of the repayments under the accelerated procedure caused a surge in trading on the screen-based primary dealers system.

Saab and GM Swedish dealerships to merge

By Robert Taylor in Sweden

SAAB and General Motors are to merge their car dealer networks in Sweden. This will mean Saab and Opel vehicles will be sold through a restructured dealer organisation to begin operating next year.

The wholesale functions of the two companies will remain unchanged, and the individual character of both brand names will be maintained.

The move to integrate the networks will lead to considerable rationalisation. Both Saab and GM have dealer networks with excess capacity in Sweden because of the dramatic slump in car sales there. In 1989, 344,000 vehicles were sold in Sweden. The forecast for this year suggests the number will be around 200,000.

Saab's network had a turnover last year of SKr4bn (\$600m) - selling 19,400 Saab and GM US cars - while GM's Nordiska recorded a turnover of SKr1.7bn, on volume sales of 19,500.

Acecc-UM slides BFr1.3bn into red

By David Gardner in Brussels

ACECC-UNION Minière, the non-ferrous metals business 50 per cent-owned by Société Générale de Belgique, turned in an interim net loss of BFr1.3bn (\$374m), against a BFr3.9bn profit in the first half of last year.

Acecc-UM blamed a weak dollar and falling zinc prices as a result of stagnant demand in the car and building industries for the sharp swing into the red.

Turnover for the six months slipped to BFr59.5bn from BFr63.9bn in the same period last year. For 1991, Acecc-UM made a net profit of BFr3.4bn, against BFr19.9bn for 1989.

The group, formed in 1989 by a merger between Union Minière and the ailing Acecc, warned that "should the external economic factors stabilise at their current level, the current consolidated loss for the second half year is expected to be at least equal to that of the first half".

Although the dollar firmed slightly during the period, Acecc-UM booked a net loss of BFr306m on the hedging pos-

tion it took against a sharper decline in the US currency. The company also noted that the zinc price had fallen some 26 per cent during the period.

Acecc-UM also faced a fall-off in dividends from minority shareholders, and increased financial charges. These were caused mainly by the absorption of the subsidiary Sibeka - an additional BFr349m loss - and acquisition of a 22.5 per cent stake in the privatised Camanac copper mine in Mexico.

Acecc-UM said net borrowings rose from BFr18.5bn to BFr21.8bn over the six months.

● Salzer Bros, the Swiss engineering firm, is buying Germany's Neef companies, which specialise in communication technology and building automation.

Neef Elektrotechnik and Neef Consult, based in Karlsruhe, will be integrated into the Salzer Infra Group, which is active in plant and building services.

The Neef companies have more than 300 employees and expect sales in 1991 to total around DM60m (\$45.9m).

NOTICE

To the holders of the outstanding
U.S.\$ 100,000,000 12 per cent Subordinated Notes Due 1992
ECU 65,000,000 9% Bonds due 1994
Japanese Yen 10,000,000,000 Stepped-Up Floating Rate Notes Due 1992
Yen 3,000,000,000 Step-Up Coupon Notes Due 1993
Canadian \$75,000,000 9% per cent Notes due 29th April, 1995
Yen 21,000,000,000 8 per cent Notes Due 1998
Yen 5,000,000,000 7 1/2 per cent Nikkei-Linked Notes due 1992
Yen 60,000,000,000 5 1/2 per cent Notes due 1990
¥5,000,000,000 10 1/2 per cent Variable Redemption Amount Bonds due 1993
Japanese Yen 2,600,000,000 8 1/2 per cent Nikkei-Linked Notes 1991
Japanese Yen 1,300,000,000 9 per cent Nikkei-Linked Notes 1991
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ÖSTERREICHISCHE LÄNDERBANK AKTIENGESELLSCHAFT ("ÖLB")
(each an "issue" and together the "Securities")

NOTICE IS HEREBY GIVEN that the holders of the Securities (and in the case of the U.S.\$ 100,000,000 12 per cent Subordinated Notes Due 1992 the Aktiengesellschaft, ÖLB (Z-Bank) hereby approved the merger (the "Merger") of ÖLB (Z-Bank) with, as of the date of implementation of the Merger (the "Implementation Date"), assume all the rights and obligations of ÖLB under the Securities. Z-Bank being thereafter for all relevant purposes (including, without limitation, the payment of principal and interest under each issue) the issuer under the Securities. With effect from the Implementation Date Z-Bank will be called "Z-Länderbank, Bank Austria AG".

In certain cases, the approval of the holders of certain issues was obtained by means of a Written Resolution. Therefore the holders of these issues were not required to attend the Meeting which was convened by a Notice published in the Financial Times and/or the Luxemburger Wort on Tuesday 26th August 1991, and accordingly to pass resolutions.

The listing of the relevant Securities on the Luxembourg Stock Exchange or, where relevant, the London Stock Exchange will continue under the name of ÖLB followed by the name Z-Länderbank, Bank Austria AG. Name of the Notes or Bonds, as the case may be, constituting each issue will be re-printed or endorsed to show the name of Z-Länderbank, Bank Austria AG.

Issued by Österreichische Länderbank Aktiengesellschaft
Dated: 22nd September 1991

Aircraft executive is named Pan Am chief

By Nikki Tait in New York

MR RUSSELL May, a senior executive at McDonnell Douglas, the US airframe maker, was yesterday appointed president and chief executive of the ailing Pan Am airline company.

Pan Am, which is operating under bankruptcy court protection, recently announced plans to sell its remaining Transatlantic operations and east coast shuttle service to Delta Air Lines. However, the company will continue to operate a much smaller carrier, focusing on its Latin American service.

Delta will have a stake of around 46 per cent in this

"reorganised" Pan Am, and the carrier's creditors will own the remainder.

As anticipated, Mr Tom Plazek, Mr Peter McHugh, and Mr Richard Francis - respectively, Pan Am's chairman, chief operating officer and financial director - are all resigning during the autumn. This plan was approved on Friday, and the three top executives will leave \$2m in severance payments.

The new chairman was president and chief operating officer of Pacific Southwest Airlines from 1985 to 1988, and previously head of marketing with Eastern Airlines.

Asda plans rights issue to raise £300m

ASDA, the UK supermarket group, is planning to raise around £300m through a rights issue, which it hopes to launch later this week, writes Robert Peston in London.

However, the share issue has been put in jeopardy by reports in the weekend press of its plans to raise the funds.

Asda's share price is likely to fall again today, having dropped 81 per cent last week to 70p, which will make it increasingly difficult to persuade investment institutions to underwrite the issue.

The shares are 45p above their par value. An issue of shares at less than par value presents technical difficulties. However, a floor for the price is provided by speculation that the company will face a takeover bid. At the end of the week, there were big purchases of Asda shares by the US investment bank, Goldman Sachs.

Asda's financial advisers, the merchant bank S.G. Warburg and the stockbrokers Cazenove, will decide today whether a rights issue is practicable.

Asda is under pressure to reduce its debt of £900m.

Unlike its bigger supermarket rivals, Asda's profits are being squeezed severely.

Eurotrack failure raises options doubts

OPTIONS on the FT-SE 100 index, which start trading on the London Traded Options Market (LTOM) today, are unlikely to provide the boost to trading activity that the struggling options exchange needs, writes Tracy Corrigan.

In late June, the London International Financial Futures Exchange (Liffe) launched a futures contract on the Eurotrack 100 index. The index is a 100 non-UK European stocks, and is designed to allow investors to modify their exposure to Europe.

Average daily volume in the future, a hefty 44 contracts in July, slipped further in August to 10 contracts, as liquidity dried up.

Liffe and LTOM are due to join forces at the end of the year, and the Eurotrack futures and options represent the first joint product venture by the two exchanges in the lead-up to the merger.

Although Liffe claims there has been interest from UK fund managers, the poor liquidity of the contract has meant many orders have not been met.

"There's little trading business to take the other side of those orders," a trader said.

An encouraging start.

Internationale Nederlanden Group

Internationale Nederlanden Group is pleased to report good financial results for the half year ended 30th June 1991. Net profit has increased by 18.8% from NLG 628 million to NLG 746 million.

These are the first figures from the significant new financial services group, with 50,000 employees and operations in 41 countries, created by the merger of Nationale-Nederlanden N.V. and NMB Postbank Groep N.V.

For 1991 as a whole, Internationale Nederlanden Group expects a satisfactory balance of profit compared to 1990.

First half year 1991

1 NLG = £ 0.302	First half 1991	First half 1990*)	Change
Revenue	f 23.604 mln	f 20.519 mln	+15.0%
Net profit	f 746 mln	f 628 mln	+18.8%
Net profit per share	f 3.25	f 2.71	+19.9%
Interim Dividend	f 1.50	f 1.43	+ 4.9%
	Per 30/6/91	Per 31/12/90	
Balance sheet total	f 297,4 bln	f 275,9 bln	+ 7.8%
Capital and surplus	f 14,2 bln	f 13,9 bln	+ 2.2%

*) Pro forma combined figures

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\$150,000,000 Class A
\$150,000,000 Class B
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For the interest period 20 September, 1991 to 20 December, 1991 the Class A notes will bear interest at 10.5125% per annum. Interest amount payable on 20 December, 1991 will amount to \$2,620.92 per \$100,000 note. The Class B notes will bear interest at 11.2125% per annum. Interest payable on 20 December, 1991 will amount to \$3,211.47 per \$100,000 principal amount outstanding.
Agent: Morgan Guaranty Trust Company
JPMorgan

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Fleeter Class A Bonds
In accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest has been fixed at 6 1/2% for the Eighteenth Fleeter Interest Period of 20th September, 1991 through to 19th December, 1991. Interest accrued for this Fleeter Interest Period is expected to amount to 4.38 per US\$1,000 Bond.
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CANADA

Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
4:00 pm prices September 20																	
in cents																	
14300 Albita Pk	1515	15	15	15	+	8700 Leeson Mkt	1570	8	8	8	+	3600 Agropack	480	635	455	455	-
3600 Agropack	480	635	455	455	-	21900 Loblaw	579	15	15	15	+	30500 Air Cdn	57	57	57	57	+
30500 Air Cdn	57	57	57	57	+	51700 Mackenzie	57	57	57	57	+	18000 Bk Super A	115	14	14	14	+
18000 Bk Super A	115	14	14	14	+	24000 Maple Mt	57	57	57	57	+	13000 Bk Super B	115	14	14	14	+
13000 Bk Super B	115	14	14	14	+	18000 Map 11 Pk	57	57	57	57	+	117000 Bk Super C	115	14	14	14	+
117000 Bk Super C	115	14	14	14	+	42000 Map 11 Pk	57	57	57	57	+	117000 Bk Super D	115	14	14	14	+
117000 Bk Super D	115	14	14	14	+	51000 Map 11 Pk	57	57	57	57	+	117000 Bk Super E	115	14	14	14	+
117000 Bk Super E	115	14	14	14	+	20000 Map 11 Pk	57	57	57	57	+	117000 Bk Super F	115	14	14	14	+
117000 Bk Super F	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super G	115	14	14	14	+
117000 Bk Super G	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super H	115	14	14	14	+
117000 Bk Super H	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super I	115	14	14	14	+
117000 Bk Super I	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super J	115	14	14	14	+
117000 Bk Super J	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super K	115	14	14	14	+
117000 Bk Super K	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super L	115	14	14	14	+
117000 Bk Super L	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super M	115	14	14	14	+
117000 Bk Super M	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super N	115	14	14	14	+
117000 Bk Super N	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super O	115	14	14	14	+
117000 Bk Super O	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super P	115	14	14	14	+
117000 Bk Super P	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super Q	115	14	14	14	+
117000 Bk Super Q	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super R	115	14	14	14	+
117000 Bk Super R	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super S	115	14	14	14	+
117000 Bk Super S	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super T	115	14	14	14	+
117000 Bk Super T	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super U	115	14	14	14	+
117000 Bk Super U	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super V	115	14	14	14	+
117000 Bk Super V	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super W	115	14	14	14	+
117000 Bk Super W	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super X	115	14	14	14	+
117000 Bk Super X	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super Y	115	14	14	14	+
117000 Bk Super Y	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super Z	115	14	14	14	+
117000 Bk Super Z	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AA	115	14	14	14	+
117000 Bk Super AA	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AB	115	14	14	14	+
117000 Bk Super AB	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AC	115	14	14	14	+
117000 Bk Super AC	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AD	115	14	14	14	+
117000 Bk Super AD	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AE	115	14	14	14	+
117000 Bk Super AE	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AF	115	14	14	14	+
117000 Bk Super AF	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AG	115	14	14	14	+
117000 Bk Super AG	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AH	115	14	14	14	+
117000 Bk Super AH	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AI	115	14	14	14	+
117000 Bk Super AI	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AJ	115	14	14	14	+
117000 Bk Super AJ	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AK	115	14	14	14	+
117000 Bk Super AK	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AL	115	14	14	14	+
117000 Bk Super AL	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AM	115	14	14	14	+
117000 Bk Super AM	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AN	115	14	14	14	+
117000 Bk Super AN	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AO	115	14	14	14	+
117000 Bk Super AO	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AP	115	14	14	14	+
117000 Bk Super AP	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AQ	115	14	14	14	+
117000 Bk Super AQ	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AR	115	14	14	14	+
117000 Bk Super AR	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AS	115	14	14	14	+
117000 Bk Super AS	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AT	115	14	14	14	+
117000 Bk Super AT	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AU	115	14	14	14	+
117000 Bk Super AU	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AV	115	14	14	14	+
117000 Bk Super AV	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AW	115	14	14	14	+
117000 Bk Super AW	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AX	115	14	14	14	+
117000 Bk Super AX	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AY	115	14	14	14	+
117000 Bk Super AY	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super AZ	115	14	14	14	+
117000 Bk Super AZ	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BA	115	14	14	14	+
117000 Bk Super BA	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BB	115	14	14	14	+
117000 Bk Super BB	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BC	115	14	14	14	+
117000 Bk Super BC	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BD	115	14	14	14	+
117000 Bk Super BD	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BE	115	14	14	14	+
117000 Bk Super BE	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BF	115	14	14	14	+
117000 Bk Super BF	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BG	115	14	14	14	+
117000 Bk Super BG	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BH	115	14	14	14	+
117000 Bk Super BH	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BI	115	14	14	14	+
117000 Bk Super BI	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BJ	115	14	14	14	+
117000 Bk Super BJ	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BK	115	14	14	14	+
117000 Bk Super BK	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BL	115	14	14	14	+
117000 Bk Super BL	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BM	115	14	14	14	+
117000 Bk Super BM	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BN	115	14	14	14	+
117000 Bk Super BN	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BO	115	14	14	14	+
117000 Bk Super BO	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BP	115	14	14	14	+
117000 Bk Super BP	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BQ	115	14	14	14	+
117000 Bk Super BQ	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BR	115	14	14	14	+
117000 Bk Super BR	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	117000 Bk Super BS	115	14	14	14	+
117000 Bk Super BS	115	14	14	14	+	11000 Map 11 Pk	57	57	57	57	+	11700					

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FT SURVEYS

APPENDIX

● Current Unit Trust prices are available on FT Cityline call 0836 490000. Calls charged at 36p/minute, cheap rate and 48p/minute at all other times. To receive your free Unit Trust Code Booklet call 071-925-2126.

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[illegible]

■ Current Unit Trust prices are [] on FT [] call 0836 490000. Calls charged at []
[] To obtain your [] Unit Trust Code [] call 071-925-2178

economic
determine

هكذا عن الأصل

Price Week % Yr. Ago Last Dividend City

PROPER

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FT Share Service

Continued on next page

NASDAQ NATIONAL MARKET

4:00 pm prices September 20

[illegible]

4:00 pm prices September 26

[illegible]

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BIRMINGHAM

The FT proposes to publish this survey on 18th October, 1991 from its printing centres in Tokyo, New York, Frankfurt, Paris and London. It will be read by senior businessmen and government officials in 160 countries world-wide. If you want to reach this important audience, call Anthony Hayes 021 454 0922 or fax 021 455 0669. Or write to him at Financial Times, George House, George Road, Edgbaston, Birmingham, B15 1PG.

FINANCIAL TIMES

MONDAY INTERVIEW

Aggrieved
proponent
of reformJohn Selwyn Gummer, minister
of agriculture, speaks to
Martin Wolf

The minister is 40 minutes late because a party of Russians is in town. Worse, Anatoly Sobchak, mayor of St Petersburg (recently Leningrad), is due in 20 minutes.

Disposing of the problems of European agriculture so quickly turns out less absurd than one feared. Sometimes emotional, Mr Gummer has much to get off his chest, not least to the FT, with which he is "a bit annoyed sometimes when it actually gets the facts wrong". But the principal object of his ire is the plans of Ray MacSharry.

A meeting of the farm ministers, to discuss the controversial reform proposals of the agriculture commissioner, is due today and tomorrow. Does the minister believe it will resolve outstanding issues?

"It's not going to start to," comes the depressing response. "This is a long process. We have to get a solution that works and the present proposals don't go anywhere near it. I should think we will be months and months."

One of the main problems, stresses Mr Gummer, is that "Mr MacSharry's proposals are significantly more expensive than the present system". Is Mr Gummer not focusing on the budgetary cost alone, however, ignoring the offsetting benefits to the consumer?

"But I'm not," exclaims the minister. "I've never done that at all. I've never said you've come to interview me, because I'm fed up with the FT never listening to what we say. I'm talking about total resource costs."

"First of all, you have to assume that the drop in consumer prices will be along the lines which have been talked at in the press. I have real worries about how large that price drop will actually be."

Moreover, the problem with the MacSharry proposals is that "you are promising to provide what is in effect a pension for a large number of people and not one that is linked with the restructuring of their farms. And, therefore, every year they will demand more. So you have got an engine for budgetary inflation."

"So what we are saying is 'of course you must have the cuts in price. We are in favour of the cuts in price'. But having got the cuts in price we are not in favour of spending that money in the way in which Mr MacSharry is proposing."

The minister is, indeed, obsessed with the budgetary costs. But time presses. At least the minister does agree to

price cutting. "No," he replies. "I don't agree. I have pioneered it." Mr Gummer raises his voice. "I am sorry to be aggressive about it. But I am fed up with reading things in the newspaper, as if we vaguely agree with price cuts. We have campaigned for them, year in year out, very often without press support. Now that we object to the mechanisms that are used it is somehow suggested that we are not in favour of reform. That's a very sad situation to be in."

But is he not being far too cavalier about the political need for compensation, especially for the small farmers? And why does he complain so much about the discriminatory nature of these proposals, especially when even the National Farmers Union has admitted that you could not operate set-asides for very small farms?

"Well let's take cereals," the minister responds, not even "the most discriminatory one as far as the UK is concerned". The plan is discriminatory in five different ways:

● "First of all, the cost of meeting the reductions determined in the Gatt round would be laid on the most efficient producers."

● Second, a mixed farm with a number of products below the ceilings gets "a better degree of compensation than a specialist farm."

● Third, efficient farms in countries that produce grain (cereals) shall have a smaller amount of acreage compensated than farms in less-efficient countries.

● Fourth, why should "a part-time farmer in Germany get compensated, whereas a full-time farmer with three families living off the farm should not have the compensation? No wonder," he complains. "I am angry."

● Finally, "a large number of products are excluded from any reductions at all and they are all - surprise, surprise - products which are not produced in this country."

And "of course, it's true that there is a *de minimis* level, where it would be ridiculous to try to have set-asides. But that's a totally different thing from exempting farms which it is claimed are viable."

Yet, as Mr MacSharry says, 80 per cent of the common agricultural policy's benefits go to 20 per cent of the farmers. If we reform a system like that, do we not have to reduce the present discrimination in favour of the large farmer?

Mr Gummer will have none of this. "Eighty per cent of the



'We have campaigned for price cuts year after year'

money goes to 80 per cent of the land," he notes approvingly. "You are starting from the distorted argument that this system is supposed to be about subsidising the number of people. That is not what the founding fathers said they wanted to do; and it is not what the CAP was about. It is not surprising that 80 per cent of the money goes to 80 per cent of the land. It's about right."

PERSONAL FILE

1939 Born Stockport, Cheshire; educated King's School, Rochester; Selwyn College, Cambridge

1961 BA in History

1970-74 MP for Lewisham West

1983-84 Minister of State for Employment

1983-85 Chairman, Conservative party

1985-88 Minister of State for Agriculture, Fisheries and Food

1988- Minister of Agriculture, Fisheries and Food

"You have to say what you are trying to do in this reform. First of all, he says, you are trying to halt the production increases, "because you are moving from a time of shortage to a time of surplus."

Then, "Mr MacSharry has made the curious comment that he wanted to have as many people involved in agriculture in 30 years time as there are now". But the British minister rejects this objective. "I don't believe," he declares, "that it is either a proper aim or one that is shared by the Community members."

The environment is "the only justification for continuing support - and I'm asking for very, very significant reductions in the amount of support, though those cuts must go at a pace that it is possible to deal with in the

farming community". Even in the UK, "80 per cent of our land area is looked after by farmers".

So what, more precisely, does Mr Gummer want, apart from the price cuts? "First of all, I would have set-asides on a significant area. But it would have very clear environmental rules. That set-aside would have to be voluntary. But it would be targeted, in the sense that every country would have a target."

Then there might be some kind of pension scheme for small farmers. "I would be perfectly prepared to see such a system, so long as it was linked with structural reorganisation." But also only "as long as you had a system that was limited and degenerative, applied to people who were 'in post' at the moment."

Is all this not deliberately unrealistic? Are these ideas not simply an invitation to a stalemate?

"No, I don't think that's true," responds the minister. "First of all, Mr MacSharry's plans are not going to gain support." But do they not do more for the small farmers who concern the Spanish and the Italians, for example, than his would? "I don't think they do," he asserts, "because they do something which actually very many people in Spain and Italy don't like, by consigning those nations to agricultural backwardness forever."

"I haven't presented a blueprint," he stresses, "because I am keen on being as flexible as possible. But I am not prepared to have the MacSharry plan, followed by an add-on package on the environment."

A note is slipped to the minister. Mr Sobchak has arrived. But there is nothing in the treaty at all. "Britain" supports the concept of the Commission negotiating on our behalf and coming back with the solution which we then have to accept or not accept."

"Time is up, with far too many issues undecided. But, as he turns to greet Mr Sobchak, the man who sits in one of the hottest seats in politics has one consolation: he is not the Russian minister of agriculture, nor even the mayor of St Petersburg.

Not a good place
to lose one's job

President George Bush is not the actual unemployment rate but the insured unemployment rate. This is artificially low because tighter eligibility conditions and other changes have sharply reduced the proportion of workers qualifying for basic unemployment insurance. The Centre on Budget and Policy Priorities in Washington says that on average only about 40 per cent of the jobless have received unemployment benefits in recent months.

MICHAEL PROWSE
on America

The bill sponsored by Mr Downey makes the actual unemployment rate the trigger for payment of extended benefits for 20 additional weeks of insurance when the jobless rate exceeds 8 per cent. At present unemployment rates, six states, including Massachusetts and Michigan, would qualify for the 20 extra weeks; a further seven, including New York and California, would get 15 extra weeks.

By international standards, the goals of this legislation look modest. The reforms do nothing for millions who do not qualify for even the basic 26 weeks of insurance. The extensions for those that do are conditional on quite severe local economic downturns yet still leave the total duration of benefits shorter than those available at all times in most other industrialised countries.

Finally the legislation does not address the social problems posed by any abrupt cut off of benefits. If the recovery does not gather momentum many workers will rapidly exhaust 46 weeks of insurance.

The strongest argument against the legislation in its current form is that it fails to raise taxes to pay for the additional spending and thus contravenes the spirit of last year's Budget act. Many economists hope the Senate will correct this lacuna. But even if it does not, the White House will find pressure for reform hard to resist. With the jobs widely seen as instant victims of recession, Mr Bush will not want to risk the humiliation of an overturned veto. But if he relents, it will not mean the US is on its way to a Swedish-style welfare state.

thus widely supported.

US relief, however, is unusually parsimonious. The basic state benefit lasts only 26 weeks. Mr Gary Burley, a senior economist at the Brookings Institution, a Washington think-tank, points out that this compares with 52 weeks in Britain and Germany and more than two years in France. Even Japan, noted for its meagre social benefits, pays unemployment insurance for 40 weeks.

In most countries, when the jobless run out of insurance, they move on to other benefits, such as Britain's income support. The US lacks a comprehensive safety net. Adults with dependent children may qualify for special means-tested benefits. But single people often find themselves with nothing but food stamps.

In theory, US workers who exhaust their regular unemployment insurance and live in areas of high unemployment can qualify for "extended benefits" providing up to 13 additional weeks of insurance. This was meant to provide a little extra help in recessions. But a tightening of eligibility rules in the early 1980s has drastically curtailed this scheme. More than 2m workers have exhausted their unemployment insurance this year. A record 350,000 workers ran out of benefits in July alone. Yet extended benefits are available only in Puerto Rico and tiny Rhode Island.

Ironically, the problem is not shortage of cash. Funds intended for extended benefits have accumulated in a trust fund that now stands at \$8bn. It has not been drawn down mainly because the trigger for

payment of extended benefits is not the actual unemployment rate but the insured unemployment rate. This is artificially low because tighter eligibility conditions and other changes have sharply reduced the proportion of workers qualifying for basic unemployment insurance. The Centre on Budget and Policy Priorities in Washington says that on average only about 40 per cent of the jobless have received unemployment benefits in recent months.

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Then, "Mr MacSharry has made the curious comment that he wanted to have as many people involved in agriculture in 30 years time as there are now". But the British minister rejects this objective. "I don't believe," he declares, "that it is either a proper aim or one that is shared by the Community members."

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Reshaping Europe. European Round Table of Industrialists, 15 rue Gutmann, Brussels

JOTTER PAD

CROSSWORD

No.7,653 Set by PROTEUS

ACROSS

- Vegetable unpopular with motorists (6)
- Girl shows discretion (6)
- Put about assistance without recompense (6)
- The opposite of talk (6)
- Fire journalist, being full of life (6)
- Bear witness to attending trial (6)
- Was first to include article in metal (4)
- Declaration of French attitude (10)
- Style with fair amount of restraint (10)
- Halt on way to work (4)
- Proper girl, turning on chap-eau (6)
- Goos back over defeats (6)
- Unpractical person with a notion to please (8)
- Right for example to have drink at feast (6)
- Star finding flower at ski resort (8)
- Withdrawing to a retired spot (6)

DOWN

- Advice from a lawyer (7)
- Censure prime movers in South African goldfield (9)
- Soldier in odd iron coat at starting point (6)
- Cross over entrance (4)
- Joint vote overturned in Irish parliament (8)
- Self-possession never disturbed (6)
- Continually putting on weight in this place (7)
- Quotes from memory programmes previously broadcast (7)
- Person of rank who sounds a bit of a nut (7)
- During trial at European capital showed lack of will (6)
- Reputations mathematician (6)
- Forced air bubble into wine (7)
- They send off bills (7)
- Show high regard for Paul (6)
- Seventies' happening (6)
- River goddess (4)

The solution to last Saturday's prize puzzle will be published with names of winners on Saturday October 5.

Notice

to the holders of the outstanding

£100,000,000

Mortgage Backed Series A Notes Due 2014

(the "Notes")

of

NHL Second Funding Corporation PLC

(the "Issuer")

The issues by Homer Finance (No.1) PLC of Class A Mortgage Backed Floating Rate Notes 2028 and Class B Mortgage Backed Floating Rate Notes 2028 were announced on 20th September, 1991. The closing of the issues (the "Closing") is scheduled to take place on 30th September, 1991. Subject to the Closing taking place, part of the net proceeds of the issue will be used to purchase mortgages, directly or indirectly, from the issuer. The aggregate principal amount of mortgages purchased from the issuer will be such as will require the issuer under the Terms and Conditions of the Notes to redeem the Notes at their Principal Amount Outstanding on the next Interest Payment Date.

Accordingly, subject to the Closing taking place, all of the Notes will be redeemed at their Principal Amount Outstanding on 31st October, 1991.

Any holder of the Notes who is in any doubt as to the action which he should take as a result of the redemption of the Notes (including the reinvestment of the redemption proceeds) should consult his professional adviser.

NHL Second Funding Corporation PLC

23rd September, 1991

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23rd September, 1991

NOTICE OF INTEREST RATE

To the Holders of

International Bank for Reconstruction and Development

Undated U.S. Dollar Floating Rate Notes of 1985

In accordance with the provisions of the Notes, notice is hereby given that the above Notes will bear interest for the period from September 15, 1991 to and including December 15, 1991 at a rate per annum of 5.86170% payable on December 15, 1991 in the amount of \$148.17 in respect of each \$100,000 principal amount of Notes and \$3,704.26 in respect of each \$250,000 principal amount of Notes.

MORGAN GUARANTY TRUST COMPANY

INCORPORATED IN NEW YORK, USA

Dated: September 23, 1991

Marine Midland Bank N.A.

U.S. \$125,000,000

Floating Rate Subordinated Capital Notes Due 1996

For the three months 23rd September, 1991 to 23rd December, 1991 the Notes will carry an interest rate of 5.50% per annum with a coupon amount of U.S. \$143.77 per U.S. \$100,000 Note and U.S. \$179.34 per U.S. \$50,000 Note. The relevant interest payment date will be 23rd December, 1991.

Landed on the London Stock Exchange

Bankers/Trust Company, London - Agent Bank

Grow up, and get on with it

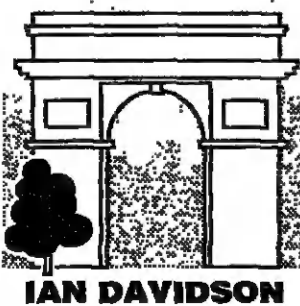
With the civil war in Yugoslavia and the disintegration of the Soviet Union, the European Community is at last coming to the end of its Age of Ambiguity. For many years it was a playground of illusion, where politicians tried to deceive the voters about what it was all for, or whistled down at the gap between illusion and reality. But the moment is fast arriving when they will have to come clean.

During all those years, Europe's would-be statesmen disagreed violently over the Community's ultimate destination: federalists confronted nationalists, free-traders contradicted protectionists. At the time, the battles seemed dramatic; sometimes they even seemed serious. But with hindsight, we can see that their quarrels were of no real consequence, just play-acting, because the Community was still at a malleable stage of half-formed adolescence; it was too immature for the rival dogmatists to mould its future.

The crises in eastern and southern Europe have changed the rules of the game. The Community must emerge from its ambiguous adolescence, because that is what the world demands. It must decide where it stands, where it is going, and what it is going to be.

So far, the Community's response has been superficially unimpressive. The efforts of the 12 to sponsor a ceasefire and a peace conference on Yugoslavia have proved abortive, and last week's debate on a possible peace-keeping force was a fiasco.

The Community cannot leave the stage, however. The disintegration of the old order requires it to play an active,

IAN DAVIDSON
on Europe

adult role. If it put on a dismal show last week, it will simply have to put on a better show this week; there is no other performer to replace it.

The US administration is anxious to maintain its role in Europe. But when the question is aid to the Soviet Union and eastern Europe, does the US push to the front? No, it urges this task on the Community. When Yugoslavia starts to fall apart, does the US try to take charge? Not on your life; that's a Community problem.

Other international groupings might theoretically be called to help in the Yugoslav crisis: the pan-European CSCE, or the United Nations, which is now being invoked. But where does the world look first, and where will it look after the UN says its bit? To the European Community.

The member states respond to these expectations, but their responses are not yet quite serious. Last week, France and Germany proposed sending a European peace-keeping force to Yugoslavia. Yet in reality France has no intention of sending any force until, by some other mechanism, peace

has broken out; and Germany has no intention of sending any force in any circumstances. This initiative's only purpose was to give the illusion of Franco-German unity.

Mr Douglas Hurd, the British foreign secretary, may have felt that he struck a blow for common sense for Britain, and for the Conservative party, when he opposed the Franco-German proposal. Yet his government's general attitude to the development of the Community is just as two-faced as anything the French or Germans can come up with.

On grounds of national sovereignty, Britain insists that the co-ordination of foreign policy in Europe must be handled by independent governments, away from the toils of the Commission. The French agree. But the ambitions of Britain and France to assert their international stature are merely painful to the performer and ridiculous to the spectator. The rest of the world is only interested if there is a united European foreign policy; and only a united European policy can exert influence. So who do they think they are fooling?

Increasingly, there is no good national option for any European country; the notion that a state preserves its freedom because it has the choice of withdrawing, is literally true but practically infantile. Increasingly, the Community will be the paradigm for all fields of activity and for all European countries; and that paradigm must extend to foreign policy, security and defence. For Britain and France to yearn nostalgically for a national foreign policy is ludicrous autism.

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